INDUSTRIES, INVESTMENT PROMOTION AND COMMERCE DEPARTMENT

POLICY NOTE
2026-2027

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S. KEERTHANA
MINISTER FOR INDUSTRIES

©
GOVERNMENT OF TAMIL NADU
2026

INDUSTRIES, INVESTMENT PROMOTION AND COMMERCE DEPARTMENT

POLICY NOTE

2026-2027

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INTRODUCTION

Tamil Nadu has long stood as the industrial powerhouse of India, a State where the talent of its people, the depth of its manufacturing base, and the enterprise of its regions have come together to build the most dynamic economies in the country. Today, as the State stands at the threshold of a defining decade, the Government moves forward with a clear, futuristic and people centric vision: to attract high-quality investment, generate high-paying employment for domiciles, strengthen exports, modernise industrial infrastructure, and thereby carry the promise of industrialisation to every corner of Tamil Nadu. Central to this endeavour is the resolve to make Tamil Nadu, the preferred State in India to do

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granted within 21 days through the Tamil Nadu Single Window Portal 3.0, a comprehensive end-to-end digital platform. This vision is anchored by the State's bold and unwavering resolve to build a $1.5 trillion economy by 2036.

The anchor target of the whole note: a $1.5 trillion State economy by **2036**. Every corporation's section ties back to it.

The **Vettri Thamilagam Vision Document** provides the overarching direction for this transformation, with a clear focus on ensuring that the benefits of Tamil Nadu’s industrial growth are broad-based, future-ready and accessible across the State. Building on its established strengths while creating new centres of growth, the Government will continue to foster an ecosystem that enables enterprises to invest, innovate, expand and create quality employment. This integrated approach will position Tamil Nadu to seize emerging global opportunities, strengthen its place in domestic and international value chains, and ensure that the next phase of industrialisation contributes meaningful to the prosperity and well-being of people across the State.

To strengthen the institutional framework for investment facilitation and ensure timely resolution of issues affecting major investments, the Government has proposed the establishment of the Tamil Nadu Investment Promotion Commission under the chairmanship of the Chief Secretary, as proposed in the Hon'ble Governor's Address. The Commission will ensure focused monitoring and enable coordinated resolution of inter-departmental issues to ensure that strategic investments progress in a timely manner.

Tamil Nadu's investment ecosystem continues to perform, with the NITI Aayog Investment Friendliness Index 2026 recognising the State as a leading investment destination and ranking it 3rd among States and Union Territories in the Top Performer category. The Government will build on this strong performance by identifying the remaining gaps and implementing targeted measures to position Tamil Nadu at the top of the ranking.

Tamil Nadu ranks 3rd among States and Union Territories in the Top Performer category of the **NITI** Aayog Investment Friendliness Index **2026**.

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Alongside this vision, lies the creation of meaningful and high-paying sustainable employment. Industrial growth is measured not merely on the investments that accrue, but on the livelihood it creates, particularly in districts where industrialisation has remained limited. The State will therefore encourage industries to deepen domestic supply chains, employ domicile talent, and move up the value chain across both traditional and emerging sectors. Equal priority will be given to strengthening the participation of women, differently abled persons, and transgender and other LGBTQIA+ persons in the industrial workforce, supported by ecosystems built around safety, mobility, accessibility, workplace amenities, skilling and inclusive employment.

Carrying this vision forward will be the **new Tamil Nadu Industrial Policy**. Succeeding the 2021 framework, it will serve as the overarching instrument of the State's ambition, drawing

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quality investment that creates high paying jobs, fostering technology transfer and research, strengthening exports, and driving balanced and sustainable development across every region. The Policy will place special focus on anchor industries such as petrochemicals and on the logistics infrastructure that underpins them, including dry ports, Inland Container Depot (ICD) and multi-modal logistics parks (MMLPs), alongside the emerging sectors that will define the years ahead, namely shipbuilding, semiconductors, artificial intelligence, Global Capability Centres and space technology.

Tamil Nadu’s industrial competitiveness of tomorrow will rest on how effectively the skill gap is identified and addressed. Dedicated verticals such as the Work Labs Cell at Guidance will draw industry, technical institutions and universities into closer collaboration, aligning curriculum and research with the evolving needs of the industry.

Building on this, sustained efforts to skill, upskill and reskill the State's youth will future proof an entire generation, ready for the demands of high value and emerging technologies.

In the backdrop of the recent geo-political events, the State is determined to strengthen its position in domestic and global supply chains. As enterprises worldwide move to de-risk and diversify their sourcing, the Market Access and Supply Chain Enablement Cell at Guidance will act as a bridge, helping global companies build a supplier base in the State while enabling local enterprises to integrate into wider value chains through quality, certification, logistics and buyer linkages. Working alongside it, a dedicated Export Cell at Guidance will serve as the State's principal point of engagement for its exporters, connecting them with international demand and strengthening the State's position as a leading export hub. Reinforcing these efforts,

MASCE matches large buyers with local suppliers so global firms source within the State - import substitution as an investment-promotion tool.

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a Business Intelligence Unit at Guidance brings evidence driven insight to investment promotion, identifying promising investors and tracking the global trends that shape their decisions. The distinctive products and services of Tamil Nadu's districts, spanning textiles, leather, engineering goods, food processing, jewellery, electronics, software, fireworks and traditional crafts, will also be carried to new and emerging markets.

Balanced regional growth remains a defining pillar of the Government's vision, carried forward by targeted interventions that extend beyond the established industrial centres into Tier II and Tier III cities and industrially backward districts, combining modern infrastructure, sector-specific facilities and active investment promotion. Guiding this effort is a zonal approach that builds on the unique strengths of each region: the western region on textiles, engineering and EV components; the northern region on leather,

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electronics, auto components and aerospace; the central region on heavy engineering, food processing and medical technology; and the southern region on space technology, renewable energy, the blue economy and port-led growth.

Behind this regional vision stands a strong foundation of infrastructure. An industrial park is far more than land; it is a platform for production, employment, logistics and investor confidence. The State will therefore modernise its existing parks and create a new generation of industrial estates, supported by reliable utilities and amenities such as roads, power, water with particular focus on rainwater harvesting structures and industrial housing, with circular economy practices and TTRO (Tertiary Treated Reverse Osmosis) supply ensuring efficient resource use, and with SIPCOT parks comprehensively digitalised so that land availability, allotment and estate services are accessible to investors on a single platform. Matching this foundation is an

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equally enabling business climate, with efficient regulatory support delivered through transparent and time bound governance that makes Tamil Nadu among the preferred places in the country to start and grow an enterprise.

The State will also continue its policy to establish country-specific industrial parks to deepen economic engagement with priority international markets and create dedicated ecosystems for global companies seeking to establish or expand operations in Tamil Nadu. These parks will combine quality industrial infrastructure with appropriate social infrastructure for expatriate communities, enabling stronger investment linkages, technology partnerships, supplier integration and sustained international business engagement.

The State will also strengthen the availability of industrial workers' housing in and around major industrial clusters. Tamil Nadu Industrial Housing Private Limited (TNIHPL),

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Tamil Nadu Urban Habitat Development Board (TNUHDB), SIPCOT and Guidance will undertake a comprehensive gap assessment and map industrial workers housing requirements across key industrial clusters. Based on the identified requirements, the State will facilitate the development of industrial worker housing along with essential social infrastructure and connectivity, supporting a stable, productive and inclusive industrial workforce.

The State will also engage the global Tamil community as partners in this journey, channelling their investment, technology, networks and market access into priority sectors and growth opportunities in their home districts. Pursuant to the Hon'ble Chief Minister's letter to the global Tamil diaspora, inviting Non-Resident Tamils to invest in and contribute to the growth of their homeland, a dedicated Non-Resident Tamil Investment Facilitation Desk and web portal

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have been established under Guidance to provide end-to-end investor facilitation, and all Indian Ambassadors and High Commissioners have been addressed to actively promote trade and exports from the state and investment opportunities into the State. This outward focus extends further through a sustained programme of external engagement that builds strategic partnerships and raises the State's profile with foreign governments, diplomatic missions and trade bodies, carried forward by an active calendar of investor delegations, roadshows and global summits.

Looking ahead, the industries of the future will sit at the very centre of Tamil Nadu's ambition, from artificial intelligence and deep technology to electric vehicles and batteries, drones, aerospace and defence, space technology and green hydrogen. Artificial intelligence will be embraced not only as a sector, but as a powerful

driver of productivity across manufacturing, logistics, design and public services. Anchoring these ambitions are the Tamil Nadu Defence Industrial Corridor (TNDIC), implemented by TIDCO across its nodes at Chennai, Coimbatore, Salem, Tiruchirappalli and Hosur, and dedicated Space Investment Zones for satellite and propulsion manufacturing. The State will also prepare early for the quantum era, building a quantum-safe communication backbone on its existing fibre network, rolled out in phases to secure government systems, manufacturing, defence, financial and healthcare institutions, ports, data centres and Global Capability Centres.

Guided by this integrated vision that aligns investment with employment, exports with product identity, infrastructure with regional balance, and future technologies with inclusive development, the Government is committed

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to building a globally competitive, regionally balanced Tamil Nadu, prepared for the industries of tomorrow. These efforts will contribute towards achieving the State’s vision of achieving a USD 1.5 trillion economy by 2036, driven by investment, quality employment, diversified exports, technological advancement and inclusive growth.

Scale of the Industrial Base

Tamil Nadu is the second-largest State economy in India, with a Gross State Domestic Product (GSDP) estimated at Rs.35,29,052 crore for the financial year 2025-26, reflecting a growth of about 13% over the previous year. The GSDP measures the total value of all goods and services produced within the State and is the truest measure of the size, health and momentum of the State's economy, with industry and manufacturing among its single largest contributors.

GSDP is **Rs.35,29,052 crore** for **2025-26**, about 13% growth - the second-largest State economy in India.

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The scale of Tamil Nadu's industrial base is formidable. For the Financial year 2025-26, The manufacturing sector contributed a robust 25.22% to Tamil Nadu’s Gross Value Added (GVA) at constant prices, vis-à-vis India, where manufacturing accounts for 17.13% of the nation’s Gross Value Added at constant prices. According to the Annual Survey of Industries 2023-24, the State leads the country with 32,000 operating factories employing 29.84 lakh persons. Tamil Nadu is home to 1,735 factories employing more than 1,000 workers each, more than twice the number in the next-ranked State, which hosts 742 such establishments.

This unmatched concentration of large establishments reflects the maturity of the State’s industrial ecosystem, the depth of its infrastructure, the availability of a highly skilled workforce, and an enabling environment in which

- Manufacturing is 25.22% of Tamil Nadu's **GVA** against 17.13% for India - the single sharpest statistic in this note.
- Annual Survey of Industries **2023-24**: 32,000 operating factories and 29.84 lakh worker**s,** the highest in the country.
- Tamil Nadu has 1,735 factories with over 1,000 workers each - more than twice the next State's 742. Evidence of large-format manufacturing, not just count.

enterprises across sectors have been able to set up, expand and run operations at scale, with confidence.

Table 1: Industrial Ecosystem of Major States in India

State	No. of Operating Factories	Total Persons Engaged (lakh)	Factories with >5000 Employees	Factories with >1000 Employees
TN's Rank	**1**	**1**	**1**	**1**
Tamil Nadu	32,000	29.84	311	1,735
Maharashtra	21,196	25.35	66	742
Gujarat	26,663	25.59	66	679
Karnataka	11,744	12.32	121	648
Uttar Pradesh	18,827	16.25	27	342
Haryana	8,180	11.91	14	290
Odisha	2,948	3.77	23	81
Rajasthan	9,760	7.48	30	159
Andhra Pradesh	12,305	7.69	26	225

(Source: Annual Survey of Industries 2023-24)

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Sectoral Strengths, Exports and Global Integration

Tamil Nadu commands a leading position, ranking first or second nationally in eight major manufacturing categories. The State leads the country in Wearing Apparel, with 33.64% of national output, and in Leather and Related Products, with 25.18%. It accounts for 28.84% of national output in Computer, Electronic and Optical Products. Machinery and equipment, textiles, rubber and plastic products, and transport equipment round off a portfolio that spans both capital-intensive and labour-intensive production. This range sustains quality employment across skill levels and enables the State to sustain overall output even when individual sectors face cyclical pressures.

- The State ranks first or second nationally in eight major manufacturing categories.
- Tamil Nadu ranks 1st in India in wearing apparel (33.64% of output) and leather (25.18%), and 2nd in textiles, other transport equipment, computer and electronic products and machinery.

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Table 2: Tamil Nadu's Rankings in Key Manufacturing Sectors

Manufacturing Sector	% of India's Total Output	Rank in India
Wearing Apparel	33.64%	1st
Leather and related products	25.18%	1st
Textiles	19%	2nd
Other Transport Equipment	16.87%	2nd
Computer, Electronic and Optical Products	28.84%	2nd
Machinery and Equipment	17.89%	2nd

(Source: Annual Survey of Industries 2023-24)

To widen the global reach of these sectors, as per the Vettri Thamilagam Vision Document, an Enterprise TN Plan will be launched to market the State's textiles, leather, fireworks, auto components and jewellery to international markets, supported by MoUs with multinational companies by leveraging 14 Free Trade

- The Enterprise **TN** Plan is to market textiles, leather, fireworks, auto components and jewellery abroad, using India's 14 Free Trade Agreements and export divisions in every **SIPCOT** estate.

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Agreements (FTA) and dedicated export divisions in every SIPCOT industrial estate. Building on this position, the Export Cell at Guidance has carried out an opportunity mapping exercise across India's 14 FTAs and has conducted awareness sessions with industry associations. These sessions will be continued and widened in the year ahead, opening new global pathways for the State's exporters.

- The Export Cell at Guidance has mapped opportunities across India's 14 free trade agreements - a rare State-level **FTA** engagement.

All these initiatives will strengthen the linkages between Tamil Nadu's industrial base and global markets. Merchandise exports reached an impressive USD 59.93 billion in Financial Year 2025-26, with electronics exports accounting for USD 19.97 billion, representing 41% of India's electronic goods exports. The State's export basket is broad and globally competitive, spanning electronics, automobiles and components, textiles, leather products and engineering goods, among others. This growing

- Merchandise exports of **USD** 59.93 billion in **2025-26**, of which electronics alone was **USD** 19.97 billion - 41% of India's electronics exports.
- Electronics exports alone were **USD** 19.97 billion - 41% of India's electronic goods exports.

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global orientation is enhancing the competitiveness of Tamil Nadu's industries by aligning production with international standards and deepening the State's integration into global value chains across sectors.

Inclusive Workforce and Human Capital

Tamil Nadu's industrial economy rests, in large measure, on the exceptional scale and quality of its workforce. The State accounts for a striking 41% of all women employed in factories across the country, a powerful indicator of broad and inclusive participation. Sustained investment in technical education, skilling and industry-academia collaboration has built a strong pipeline of talent matched to the needs of both established and emerging industries. As manufacturing evolves with greater automation, electronics integration and demand for precision engineering, building human capital suited to these shifts remains a central priority.

The most striking workforce figure in the note: Tamil Nadu accounts for 41% of all women employed in factories in India.

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1. GUIDANCE

Guidance is the State's investment promotion agency - lead generation, project facilitation, aftercare, and the drafting of sectoral policies.

Guidance, the pioneering and the most prominent investment promotion agency has played a key role in the State's industrial development for over three decades. Amongst the plethora of work the institution does, Guidance is mandated to span the full spectrum of investment promotion activities, with a focus on generating leads, facilitating projects and providing post-investment support. Guidance is also responsible for formulating new sectoral policies based on emerging market trends and global developments, strengthening industry-academia collaboration, and engaging with trade bodies and multilateral agencies. In all these efforts, Guidance remains committed to the vision of promoting balanced regional growth and creating meaningful employment for the State.

In keeping with the Government's vision of building a $1.5 trillion economy by 2036,

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Guidance will play a central role in rolling out the new Tamil Nadu Industrial Policy which is designed to attract investments that create well-paying jobs, promote technology transfer and strengthen exports, alongside driving balanced zonal development through the proposed District Specific Industrial Development Plan. The Policy will place emphasis on sunrise and emerging sectors, including artificial intelligence, semiconductors and advanced electronics, aerospace and defence, Space technology, deep-tech and drone manufacturing, creative economy, and Global Capability Centres.

- The new Tamil Nadu Industrial Policy adds a District Specific Industrial Development Plan to push growth beyond the traditional corridors.
- The named sunrise sectors: **AI**, semiconductors and advanced electronics, aerospace and defence, space, deep-tech and drones, the creative economy and Global Capability Centres.

Guidance will work towards the vision of enhancing the Ease of Doing Business environment in the State by simplifying procedures and easing compliance, including to realise the objective of 21 days clearances.

- The ease-of-doing-business target: all clearances within 21 days.

Guidance will pursue a set of enabling reforms to strengthen the State's investment climate. In view of the growing requirement for

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quality commercial space from the State's expanding Global Capability Centre ecosystem, the relaxation of Floor Space Index norms for Grade A office developments will be worked along with the Housing and Urban Development Department, enabling the larger floor spaces required by global occupiers.

- **FSI** norms for Grade A offices are to be relaxed with the Housing and Urban Development Department, to give Global Capability Centres the floor plates they need.

Guidance strengthens the State's investment environment through active external engagement that broadens Tamil Nadu's investment reach by building new partnerships, deepening ties with existing investors, and raising the State's profile through focused outreach initiatives, business forums, investor meetings and engagements on the global stage. Complementing this outward focus, it also helps build talent pipelines aligned with industry demand. Working closely with the Tamil Nadu Skill Development Corporation and partner training institutions, it helps shape skilling programmes

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that keep pace with the changing requirements of employers. Building on this, the WorkLabs team will complete the State-wide skill gap assessment now under way, whose findings will place future skilling interventions on a firmer evidence base.

1.1 Investment Promotion

Tamil Nadu offers one of India's most diversified and resilient industrial bases, anchored by deep manufacturing strengths and increasingly defined by a new generation of high-value sectors. This combination of scale, skilled talent, established clusters and four major ports position the State as a natural destination for investors pursuing supply-chain diversification.

The State's structural advantages: diversified industrial base, skilled workforce, established clusters and four major ports.

Converting this advantage into investment is increasingly a race of speed and precision, where success depends on finding the right investors and engaging them at the right moment. To do this, Guidance draws on evidence and intelligence, combining data analysis with ongoing

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market monitoring to identify and prioritise prospective investors across priority sectors, while macroeconomic and scenario-based assessments sharpen the State's broader promotion efforts.

Since 10th May 2026, Tamil Nadu has secured investment commitments of Rs.1,02,514 crore through 104 MoUs, with the potential to generate 1,21,788 direct and indirect jobs. Major investments include Vikram Solar, Hitachi Energy, the L&T Group, Chubb India, the Nordex Group, MotiveLink Korea, the University of Western Australia, JK Tyre & Industries, Daimler India Commercial Vehicles, Saint-Gobain, Lucas TVS, the Hinduja Group, Airtel's Nxtra Data, YKK India, Avalon Technologies, Supermicro, Agnikul Cosmos, Skyroot Aerospace, Ultraviolette, TVS Industrial & Logistics Parks and others.

A major milestone in this achievement was the Vettri Tamil Nadu Investment Conclave 2026, under the theme "*Where Vision Becomes Victory*",

- Since 10 May **2026**: **Rs.1,02,514 crore** committed through 104 MoUs, with the potential for 1,21,788 direct and indirect jobs.
- The Vettri Tamil Nadu Investment Conclave **2026**, themed 'Where Vision Becomes Victory', saw 97 company MoUs worth **Rs.67,452 crore** and 1,06,998 potential jobs.
- Vettri Tamil Nadu Investment Conclave **2026** themed 'Where Vision Becomes Victory': 97 company MoUs worth **Rs.67,452 crore** and 1,06,998 potential jobs, plus seven institutional MoUs.

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in the presence of the Hon'ble Chief Minister. The Conclave witnessed the exchange of 97 company MoUs, representing Rs.67,452 crore in committed investment and 1,06,998 potential jobs, along with seven institutional MoUs, taking the overall 100-day investment commitments beyond Rs.1 lakh crore. The investments span a diverse range of strategic and high-value sectors, including automotive and electric vehicles, data centres, critical engineering, textiles, multi-sector investments, life sciences, electronics and semiconductors, aerospace, defence and space, industrial and logistics parks, renewables, toys and deep-tech. The Conclave also strengthened international and institutional partnerships through MoUs with Kazakh Invest, the India New Zealand Business Council, Sberbank, the TIDCO–Bosch Centre of Excellence, the WOW semi Foundation and AIC-IGCAR FAST Foundation, covering trade and investment, technology, cybersecurity, AI, advanced technologies, semiconductor skilling and deep-tech commercialisation.

- Institutional MoUs at the Conclave: Kazakh Invest, the India New Zealand Business Council, Sberbank, the **TIDCO**-Bosch Centre of Excellence, the **WOW** semi Foundation and **AIC-IGCAR FAST** Foundation.

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Alongside these commitments, 13 projects worth Rs.7,152 crore were inaugurated during the Conclave, while existing investments progressed through key milestones, including the inauguration of Ford's Global Capability Centre in Coimbatore and the foundation stone laying for Evervan Kothari's Phase II footwear facility in Karur.

Complementing investment facilitation efforts, the Government is strengthening enabling infrastructure for emerging sectors, including EV charging infrastructure in line with the Budget Speech 2026-27 target of establishing 20,000 public EV charging stations by 2031. The Tamil Nadu Public Charging Infrastructure Guidelines is in place to provide a comprehensive framework for planning and deployment of public EV charging infrastructure. The guidelines were developed by the Industries Department, Guidance Tamil Nadu, TNGECL and TNPDCL with technical support from ITDP India. These measures will strengthen Tamil Nadu's EV ecosystem and support

- 13 projects worth **Rs.7,152 crore** were inaugurated at the Conclave, including Ford's Global Capability Centre at Coimbatore.
- The Budget Speech **2026-27** target: 20,000 public **EV** charging stations by **2031**.
- The Tamil Nadu Public Charging Infrastructure Guidelines were drawn up by the Industries Department, Guidance, **TNGECL** and **TNPDCL** with **ITDP** India.

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future investments in electric mobility and associated industries.

The Government also continued its active investor engagement through strategic domestic and international outreach. The Hon'ble Industries Minister's visit to the Ulsan shipyard of HD Hyundai Heavy Industries in the Republic of Korea reinforced the State's support for the proposed greenfield shipyard at Thoothukudi. The Hon'ble Minister's participation in Bharat Tex 2026 in New Delhi further strengthened investment promotion efforts in the textile sector, followed by bilateral meetings with key industry leaders and CXOs to deepen investment and business partnerships. These engagements, along with the Hon'ble Chief Minister's interaction with investors in the past 100 days and his visit to the companies in the Sriperumbudur–Oragadam industrial corridor, reinforced Tamil Nadu's position as a preferred destination for high-quality domestic and global investments.

- The Industries Minister's visit to **HD** Hyundai's Ulsan shipyard in Korea supports the proposed greenfield shipyard at Thoothukudi.

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Once investment commitments are secured, the Projects Excellence Division at Guidance works closely with district administrations, SIPCOT, TIDCO and other government agencies to translate commitments into grounded projects, facilitating suitable land, guiding projects from commitment to commissioning, and providing sustained aftercare to support expansion and reinvestment. This involves close coordination with agencies such as TNPCB, TNPDCL, DTCP, CMDA, DISH and DPH to enable the timely securing of necessary approvals and clearances. Within this coordinated framework, SIPCOT facilitates land allotment, industrial establishment within its estates and timely disbursal of incentives to eligible enterprises, while TIDCO focuses on strategic and high technology investments in priority sectors such as aerospace and defence, space technology and semiconductors, supporting the development of the new age industries that will drive Tamil Nadu's next phase of growth.

- The Projects Excellence Division carries a commitment from MoU to commissioning, coordinating **TNPCB**, **TNPDCL**, **DTCP**, **CMDA**, **DISH** and **DPH** clearances.

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To help green hydrogen (GH2) enterprises implement their projects in Tamil Nadu, the Government is taking steps to resolve the connectivity issues, enabling these projects to access reliable, large-scale and cost-competitive renewable power. Guidance is coordinating closely with the concerned power-sector agencies and departments to secure the required grid connectivity and open-access approvals, so that green hydrogen investors can move from commitment to commissioning without delay.

Investment promotion also reaches deep into the supply chain. As global enterprises increasingly localise their sourcing, the Market Access and Supply Chain Enablement Cell (MASCE) at Guidance positions Tamil Nadu as a trusted sourcing destination, supporting such localisation while enabling local enterprises to move up the value chain. Through curated matchmaking between large buyers and capable

- Green hydrogen projects are being helped to secure grid connectivity and open-access approvals for large-scale renewable power.

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suppliers in the State, MASCE helps to localise production, substitutes imported inputs with local alternatives and strengthens the State's net export position. Building on this foundation, a series of overarching initiatives shall be launched to deepen investment promotion in the years ahead.

1.2 Policy and Research

The Government has consistently sought to keep Tamil Nadu at the forefront of industrial development. In support of this vision, Guidance is entrusted with framing sector-specific policies and preparing strategic roadmaps to promote investment in priority areas, while consistently aligning the State's policy framework with emerging global trends, advances in technology and the changing needs of industry.

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The industrial policies presently in force are detailed below:

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1.	Tamil Nadu Electronics Hardware Manufacturing Policy	2020
2.	Tamil Nadu Industrial Policy	2021
3.	Tamil Nadu Export Promotion Strategy	2021
4.	Tamil Nadu Life sciences Promotion Policy	2022
5.	Tamil Nadu Aerospace and Defence Industrial Policy	2022
6.	Tamil Nadu Research and Development Policy	2022
7.	Tamil Nadu Footwear and Leather Products Policy	2022
8.	Tamil Nadu Electric Vehicle Policy	2023
9.	Special Scheme for Technical Textiles, MMF Yarn from Recycled Products, MMF Fabric & Apparel Manufacturing	2023
10.	Tamil Nadu Semiconductor and Advanced Electronics Policy	2024
11.	Special Scheme to promote Global Capability Centres (GCCs) in Tamil Nadu	2024

- Sixteen industrial policies are in force, from the Electronics Hardware Manufacturing Policy **2020** through the Semiconductor Mission **2030** to the Circular Economy Investment Policy and Shipbuilding Policy of **2026**.

- The industrial policy stack to memorise: Electronics Hardware **2020**, Life Sciences **2022**, Aerospace and Defence **2022**, R&D **2022**, Footwear and Leather **2022**, Technical Textiles **2023**, Semiconductor and Advanced Electronics **2024**, and the **GCC** scheme **2024**.

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Sl. No.	Policy / Scheme	Year
12.	Tamil Nadu Toy Manufacturing Policy	2024
13.	Tamil Nadu Semiconductor Mission 2030	2025
14.	Tamil Nadu Electronics Component Manufacturing Scheme	2025
15.	Tamil Nadu Circular Economy Investment Policy	2026
16.	Tamil Nadu Shipbuilding Policy	2026

To provide a forward-looking framework for the next phase of growth, the Government is finalising the next version of the Tamil Nadu Industrial Policy (TNIP). The new Policy is being designed to meet the emerging needs of the State's industry, with greater emphasis on advanced manufacturing, logistics, emerging sectors, sustainability, exports and balanced regional development.

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The Policy is being formulated through an extensive stakeholder consultation process, being carried forward under TNIP Stakeholders Connect 2026. Seven sectoral roundtables have been conducted with industry representatives and industry associations, covering electronics and semiconductors, chemicals, automobiles, railways, critical engineering, aerospace and defence, textiles, leather and footwear, renewables, life sciences, Global Capability Centres, deep-tech and artificial intelligence, food processing, and toys. In addition, consultations have been held with international trade bodies and bilateral chambers of commerce. The valuable inputs and recommendations received through these consultations will be duly examined and suitably incorporated in the formulation of the new Industrial Policy.

As part of this TNIP Stakeholders Connect 2026, 20 high-potential sectors have been identified: semiconductors, AI and data centre hardware, quantum technology, deep tech,

- The next Tamil Nadu Industrial Policy is being written through **TNIP** Stakeholders Connect **2026**, with seven sectoral roundtables.

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telecom networks, industrial automation, Global Capability Centres, R&D, drones, shipbuilding, railways, EV and autonomous mobility systems, space and aerospace systems, energy systems, processing of rare earths, the blue economy, FinTech, food processing, biologics and technical textiles. These are the sectors that lead industrial growth today and hold the promise of rapid growth in the years ahead, and dedicated Industries Transformation Maps will be prepared for each of them. Industrial Growth Centres will be established across the State to carry these transformation roadmaps forward through close collaboration between the Government and the private sector.

1.3 Export Cell

The Export Cell has been positioned within Guidance as the State's point of engagement for the exporting community, organising its work around three pillars of export intelligence, facilitation, and outreach. Through these, the Cell

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handles export queries, matches trade partners, resolves export issues, and drives export promotion. The Export Cell represents the State's enterprises at leading trade events to showcase their capabilities and connect them with global buyers, turning outreach into concrete trade leads, partnerships, and orders.

For the year 2026-27, the Cell will implement the Districts as Export Hubs (DEH) initiative in phases, beginning with nine districts in Phase I, to promote export-led growth across the State. The initiative will be supported by district-level Buyer-Seller Meets to strengthen market linkages and quarterly intelligence briefs for district administrations on export performance, exporter profiles, country-specific demand, compliance requirements, and relevant trade bodies. Priority will also be given to maximising the benefits of existing and

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upcoming Free Trade Agreements, hosting incoming trade delegations at the district level, and conducting capacity-building and vendor development programmes with global enterprises to help integrate Tamil Nadu’s businesses into global value chains.

To further strengthen the DEH initiative, Guidance is entering into a Memorandum of Understanding (MoU) with Flipkart under the Walmart Vriddhi programme to undertake capacity-building programmes for small businesses and MSMEs, enabling them to improve their digital and commercial capabilities, access wider markets and progressively participate in global trade and exports.

The Export Cell will also conduct sector-specific sessions to help exporters maximise the benefits available under India's existing and upcoming Free Trade Agreements (FTAs). These

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sessions will focus onmarket-access opportunities, preferential tariffs, rules of origin, compliance requirements, and the identification of products and markets where Tamil Nadu enterprises can improve their export competitiveness.

1.4 External Engagement

The External Engagement division at Guidance plays a key role in promoting investment, building strategic partnerships, and enhancing the State's visibility, working closely with foreign government agencies, international organisations, diplomatic missions and trade associations.

As part of its current work, the division operates 6 dedicated Country Desks (USA, Germany, Taiwan, Japan, Korea and Vietnam) as single points of contact for investors from priority geographies, runs an Expat Desk to help foreign professionals settle into Tamil Nadu, and facilitates Institutional MoUs that formalise long-term cooperation with international partners. It

also coordinates inbound and outbound delegation visits, hosting visiting investors and trade bodies while leading State delegations abroad, and represents Tamil Nadu at major international and domestic summits, expos and roadshows to position the State before a global audience.

To strengthen engagement with the global Tamil diaspora, the Hon'ble Chief Minister addressed a letter to Non-Resident Tamils across the world, inviting them to invest in the land of their origin. Building on this, the Non-Resident Tamil Investment Promotion Division was established under Guidance Tamil Nadu as a single point of contact for overseas Tamil investors, offering end-to-end facilitation supported by a dedicated portal, helpdesk and toll-free helpline. The invitation was carried to Tamil organisations, business leaders and professionals across key international markets, drawing encouraging responses from diaspora bodies.

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Going forward, the division will build on existing bilateral relationships while exploring new geographies and sectors, and deepen its work with trade associations, diplomatic missions and industry bodies to support the State's wider investment promotion goals, in line with Tamil Nadu's long-term economic vision.

1.5 Ease of Doing Business

The Government of Tamil Nadu is committed to creating a business-friendly environment by simplifying regulatory processes, digitising Government-to-Business (G2B) services, providing effective grievance redressal, and ensuring timely approvals and clearances.

In line with the Hon'ble Chief Minister's vision of issuing all business approvals within 21 days, the State will implement a comprehensive reform initiative comprising proposed amendments to Rules and the upgradation of the Tamil Nadu Single Window Portal (TNSWP 3.0) into an end-to-end digital

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platform. Together, these measures will strengthen digital service delivery, streamline approvals, reduce procedural delays, improve interdepartmental coordination and further enhance Tamil Nadu's Ease of Doing Business ecosystem. This commitment has been affirmed at the highest level: the Hon'ble Governor of Tamil Nadu, in the Address to the Legislative Assembly on 18 June 2026, announced the upgradation of the TNSWP into an end-to-end digital platform for all sectors, granting timely approvals without administrative delays; and the Hon'ble Minister for Finance, Planning and Development, in the Budget Speech on 5th August 2026, announced the implementation of Tamil Nadu Single Window 3.0.

1.5.1 Tamil Nadu Single Window Portal

The TNSWP serves as a one-stop interface for businesses, providing access to over 220 G2B services across more than 30 State Departments

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and agencies. It operates under the Tamil Nadu Business Facilitation Act, 2018 and the Tamil Nadu Business Facilitation Rules, 2017. Applications received through the Portal are periodically reviewed by the State Single Window Committee, chaired by the Managing Director and Chief Executive Officer of Guidance; the State Single Window Monitoring Committee, chaired by the Chief Secretary to Government; and the Investment Promotion and Monitoring Board, chaired by the Hon'ble Chief Minister. Guidance coordinates with the relevant line Departments to ensure the timely processing of applications.

Since 10 May 2026, the Tamil Nadu Single Window Portal has received 8,979 applications from MSMEs and large industries. Of these, 7,182 applications have been processed within the prescribed timelines, while 1,642 applications are currently pending within the prescribed timelines. Further, 40 G2B services will be integrated into

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the portal during the current year. The new Traders and Retailers Module provides small traders and retailers with access to 22 key regulatory clearances through a simplified digital interface, including trade licences and registrations under the Shops and Establishments Act.

Two constraints presently limit the Portal's effectiveness. First, applications continue to be received through parallel departmental portals, leaving Guidance with visibility only over those routed through the TNSWP and weakening consolidated monitoring. Second, deemed approval certificates are not auto-generated on the lapse of prescribed timelines, in view of regulatory constraints. The following reforms are accordingly proposed:

i. **TNSWP as the exclusive gateway.** The Tamil Nadu Business Facilitation Act, 2018 and Rules, 2017 shall be amended to make

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the TNSWP, the sole channel for the receipt of all G2B applications.

ii. **Single Query, Deemed Approval, Auto-Escalation and the Only-Once Principle.** Departments shall be permitted only one consolidated query under the Tamil Nadu Business Facilitation Rules, 2017. Based on the risk-based classification of approvals, low-risk approvals shall be covered under deemed approval, with auto generated certificates on the expiry of timelines, while higher-risk approvals shall be automatically escalated to designated review committees. The Only-Once principle shall be implemented through mechanisms like Entity locker to eliminate the repeated submission of information, documents and approvals through inter-departmental data sharing and API-based integration.

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iii. **Removal of clock reset on queries.** Approval timelines shall no longer reset when a query is raised; the clock shall pause while the applicant responds and resume from the remaining balance, through the necessary changes in the TNSWP.

iv. **Interactive MIS for monitoring.** Department-wise, service-wise and investor-wise dashboards in the TNSWP shall enable real-time monitoring of application status and service delivery performance.

1.5.2 Business Reform Action Plan 2026

The Business Reform Action Plan (BRAP) is a biennial reform exercise for States, designed and implemented by the Department for Promotion of Industry and Internal Trade (DPIIT) under the Ministry of Commerce and Industry, Government of India, under which States are ranked on their

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performance in implementing the prescribed reforms.

Under BRAP 2024, Guidance coordinated with over 25 Departments for the implementation of 434 reforms, and Tamil Nadu was recognised by DPIIT as a Top Achiever in four key reform areas: Business Entry, Construction Permit Enablers, Labour Regulation Enablers and Land Administration. Building on this performance, Guidance is coordinating with 33 Departments for the implementation of the 74 reforms prescribed under BRAP 2026, the latest edition of the exercise, launched in November 2025. These span nine reform areas, including investment enablers, labour-related reforms, construction permits, environmental regulations, dispute resolution, utilities, decriminalisation and the development of a Central Inspection System, and are targeted for implementation by September 2026.

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1.5.3 District Business Reform Action Plan 2025

On the lines of the BRAP, the District Business Reform Action Plan (DBRAP) is a further reform initiative coordinated by DPIIT and implemented by the States to improve the ease of doing business at the district level.

Guidance is coordinating with 42 Departments for the implementation of 222 reforms under DBRAP 2025. These span six key areas, namely district-level approvals and services, the digitisation and mutation of property records, time-bound inspection systems, district-level investment facilitation, the promotion of start-ups in Tier II and Tier III cities, and industrial parks. The reforms are targeted for implementation by October 2026.

1.5.4 Biz Buddy – Online Industrial Grievance Redressal Portal

- Monthly **BIZ** Buddy meetings in every **SIPCOT** park to settle allottees' problems - the aftercare mechanism.

BizBuddy is the State's online grievance redressal portal for large industries and MSMEs, built to resolve the issues investors face in a time-

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bound and accountable manner. With a strong monitoring mechanism and an escalation matrix extending up to the Chief Secretary and the Office of the Hon'ble Chief Minister, it ensures the prompt resolution of grievances and helps keep business operations running smoothly.

1.5.5 Compliance Reduction and Regulatory Reforms

Guidance coordinates with the State Government departments to undertake reforms aimed at simplifying regulatory procedures and reducing the compliance burden on businesses.

The Compliance Reduction and Deregulation Exercise, led by the Cabinet Secretariat, Government of India, seeks to simplify and streamline regulatory procedures across key domains such as land use, building and construction, labour, utilities and permissions, which together account for a significant share of the regulatory interactions faced by businesses.

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As the State's nodal agency for this exercise, Guidance coordinates with the line Departments for the implementation of the identified reforms.

1.5.6 Tamil Nadu Investment Promotion Commission

The Tamil Nadu Business Facilitation Act, 2018 shall be amended, or a new legislation enacted, to constitute the Tamil Nadu Investment Promotion Commission, chaired by the Chief Secretary to Government, to review, on a regular basis, investment projects involving an investment of Rs.200 crore or more or employment generation of 5,000 persons or more, and facilitate timely resolution of pending approvals and inter-departmental issues.

1.5.7 NITI Aayog Investment Friendliness Index 2026

The Investment Friendliness Index, published by NITI Aayog, assesses States and Union Territories on the factors that determine

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their attractiveness to investors. Under the Index for 2026, Tamil Nadu has been ranked 3rd among all States and Union Territories with an overall score of 53.3, and placed in the Top Performer category alongside Gujarat, Maharashtra, Goa and Odisha. The Index records the State's performance on port efficiency, reliability of power supply and lower transmission and distribution losses, the export-to-GSDP ratio, the rate of conversion of Memoranda of Understanding into projects, and the innovation ecosystem. Road and rail connectivity, the industrial parks developed by SIPCOT and SIDCO, the availability of skilled engineering and technical manpower, the adoption of renewable energy, and investor facilitation through the single-window and grievance redressal mechanisms available at the State have also been recognised.

The findings of the Index are being examined for the purpose of identifying areas for

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further improvement. Guidance will accordingly coordinate with the concerned Departments on logistics and industrial infrastructure, innovation support, investor facilitation and the reporting of data to the assessing agencies, with a view to improving the State's performance in subsequent editions of the Index.

1.6 WorkLabs Cell

The Work Labs Cell was established within Guidance in 2022 to meet the growing demand from emerging industries for an industry-ready workforce and to align the State's higher education and vocational training institutions with the skills that new-age sectors require. As the State's principal mechanism for industry-academia collaboration, the Cell operates across four delivery areas: Job and Internship Facilitation, Skilling and Curriculum Reform, Research and Innovation Ecosystem, and International Mobility. Working in close

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coordination with the relevant departments and skill development agencies, it facilitated several partnerships that cascade across the State's technical, engineering, and arts and science institutions.

1.6.1 PM-SETU (Pradhan Mantri Skilling and Employability Transformation through Upgraded ITIs)

Guidance, in close coordination with the Labour Department, is working to ensure the availability of skilled and highly skilled manpower required by the industries. In this regard, Guidance has disseminated the key features and benefits of the PM-SETU scheme to its industry partners, highlighting its potential to address industry-specific skill requirements through structured skilling and upskilling initiatives. The scheme is expected to strengthen industry participation in workforce development and facilitate the availability of a skilled talent pool aligned with evolving industrial needs.

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Further, Guidance is proposing to organise an HR Conclave in September 2026, wherein a dedicated session will sensitise industry representatives on the objectives, implementation framework and benefits of the scheme. The conclave will also serve as a platform to enhance industry participation and promote greater adoption of PM-SETU.

1.6.2 Skill Gap Assessment

Guidance, through the WorkLabs team, is working in close coordination with the Tamil Nadu Skill Development Corporation (TNSDC) to undertake a comprehensive assessment of the current and emerging skill requirements across the State.

As part of this initiative, inputs are being collected through the District Skill Development Offices (DSDOs), and the District Skill Development Plans are being analysed to identify sector-specific skill gaps. In addition, a structured

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industry survey has been developed and circulated among Guidance's industry partners, TNSDC and the Department of Labour to obtain industry feedback on: current workforce and skill requirements; anticipated future skill gaps; emerging technologies and occupations; and priority areas for skilling and reskilling interventions.

The findings of the assessment will support evidence-based planning for future skilling initiatives and ensure better alignment between industry demand and workforce supply.

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2. STATE INDUSTRIES PROMOTION CORPORATION OF TAMIL NADU LIMITED

The State Industries Promotion Corporation of Tamil Nadu Limited (SIPCOT) is engaged in developing and managing industrial parks, besides providing other industrial infrastructure. Incorporated in 1971, SIPCOT has created a strong industrial ecosystem by establishing 54 industrial parks (including 8 SEZs) across 27 districts, spanning 50,059.75 acres, facilitating 3,596 industrial units, attracting Rs.2.47 lakh crore investments, and generating 9.60 lakh jobs.

Further, SIPCOT is identifying new land parcels throughout the State for creating industrial land banks and thereby continues to play a pivotal role in advancing Tamil Nadu's vision of becoming a $1.5 trillion economy by 2036, through inclusive, sustainable, and globally competitive industrialisation. SIPCOT stands at the forefront of Tamil Nadu's industrial

SIPCOT, incorporated **1971**, runs 54 industrial parks including 8 SEZs across 27 districts - **50,059.75 acres**, 3,596 units, **Rs.2.47 lakh** crore of investment and **9.60 lakh** jobs.

SIPCOT, **1971**: 54 industrial parks including 8 SEZs across 27 districts, **50,059.75 acres**, 3,596 units, **Rs.2.47** lakh crore invested and **9.60 lakh** jobs. The headline paragraph of the note.

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transformation—evolving from an industrial park developer into a strategic driver of smart, sustainable, and globally competitive industrial ecosystems aligned with global best practices. By aligning with Government's vision towards Vettri Tamizhagam, ease of doing business, sectoral leadership, regional balance and green industrialisation, SIPCOT will enable Tamil Nadu to emerge as a global manufacturing and innovation hub.

Infrastructure Development and Industrial Ecosystem

SIPCOT provides state-of-the-art infrastructure addressing physical, digital, and social needs of the industrial ecosystem, thereby attracting investments and serving the aspirations of entrepreneurs and employees alike. SIPCOT Industrial parks are equipped with well-developed road networks, drainage, water supply, and surveillance systems, supported by end-to-end

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digitalization and GIS-enabled platforms to enhance transparency and efficiency. SIPCOT is now transitioning from conventional industrial estate development towards next-generation industrial ecosystems, integrating infrastructure, digital systems, and global competitiveness. End-to-end digitalization has now enabled seamless service experiences from land allotment to allottee management, facilitating ease of doing business through transparency and efficiency. Seamless operations are ensured by creation of a GIS-enabled database of industrial parks. SIPCOT develops advanced holistic infrastructure of world class standards.

Social and Worker-Centric Infrastructure

SIPCOT also invests in building strong social infrastructure, recognising communities as an important pillar in the collaborative development approach to industrialisation. Industrial housing facilities, dormitories and playground for

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employees create an employee friendly environment. Creches are established in SIPCOT Industrial Parks to facilitate working mothers with infant children. Workers' accommodation, 24x7 CCTV surveillance, and park surveillance systems provides a safe and comfortable working environment for employees especially the women workforce. These initiatives support the emphasis on employment generation and worker's well-being as core pillars of industrial growth.

Eco-Industrial Development

In accordance with the Sustainability guidelines and promote circular economy, SIPCOT involves in creation of eco-conscious industrial parks in Tamil Nadu by waste water recycling and water body rejuvenation, large-scale plantation green industrial practices. This supports the State's transition towards green industry leadership and net-zero industrial clusters. This circular economy tackles climate change and

other global challenges, like biodiversity loss, waste, and pollution, by ensuring optimum usage of finite resources.

Sector Specific Industrial Development

SIPCOT is also developing sector-specific parks to support high-growth segments and accelerate investment in sunrise sectors. The Medical Devices Park (Oragadam), Future Mobility Park (Shoolagiri), e-Vehicle Park (Manallur), Mega Non-Leather Footwear & Accessories Cluster (Panapakkam), Mega Food Parks (Manapparai, Tindivanam and Theni), Electronic Manufacturing Clusters (Manallur and Pillaipakkam), PM Mega Integrated Textile Region and Apparel (PM MITRA) Park for the Textile Sector (Virudhunagar) and Ship Building Cluster (Thoothukudi) create an ecosystem that promotes industrial synergy. These developments align with State's focus on eVs, electronics, textiles, food processing, and export-led growth sectors.

SIPCOT's sector-specific parks: Medical Devices (Oragadam), Future Mobility (Shoolagiri), e-Vehicle (Manallur), Non-Leather Footwear (Panapakkam), Mega Food Parks, Electronic Manufacturing Cluste**rs, PM MITRA** (Virudhunagar) and the Thoothukudi Ship Building Cluster.

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SIPCOT attracted several new entrants through seamless support and facilitation, reinforcing Tamil Nadu's strong commitment to growth and industrial development. Some of the new occupants are APRIL Fiber Resource Private Limited in Allikulam Industrial Park (Thoothukudi), Kaynes Circuits India Private Limited, Yeemak Private Limited and Zetsol Energy Private Limited in Thoothukudi General Engineering / Furniture Park (Thoothukudi), Jeanuvs Private Limited in Cheyyar Industrial Park (Tiruvannamalai), MRF Limited and Yelamanchili Automobiles Private Limited in Sivagangai Industrial Park (Sivagangai), Tata Chemicals Ltd. in Kadaladi Industrial Park (Ramanathapuram), Kirby Building Systems and Structures India Private Limited in Manapparai Industrial Park (Thiruchirapalli), Kothari Industrial Corporation Limited in Vanjinagaram Industrial Park (Madurai), Johnson Electric Private Limited in Panapakkam Industrial Park (Ranipet), Jay Jay Mills India Private Limited

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and GHCL Textiles Limited in PM Mitra Park (Virudhunagar), Knorr – Bremse India Private Limited in Sriperumbudur Industrial Park, Motivelink India Private Limited in Pillaipakkam Industrial Park, Avalon Technologies Limited in Oragadam Industrial Park (Kancheepuram) and Aequs Group in Shoolagiri Industrial Park (Krishnagiri) etc.,

2.1 Land cost incentive for allottees in SIPCOT Parks

Under the Tamil Nadu Industrial Policy 2021 and other sectoral policies, it is decided to promote balanced economic growth across Tamilnadu. The State offers structured land cost subsidies such as 50% upfront subsidy in 'C' category Districts and 10% back ended subsidy in 'A and B' category Districts for plot allotment at SIPCOT Industrial Parks. This initiative will draw major industrial players to invest outside traditional industrial hubs and move

Land cost is used to steer location: 50% upfront subsidy in 'C' category districts against only 10% back-ended in 'A and B' districts.

Land cost subsidy is graded by district category - 50% upfront in 'C' districts and 10% back-ended in 'A' and 'B' - the tool for steering industry to backward districts.

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into less industrialized regions. These subsidies attract high-value investments and sustained economic activity.

2.2 Existing Industrial Parks

SIPCOT has developed 54 industrial parks covering districts such as Kancheepuram, Tiruvallur, Krishnagiri, Erode, Thoothukudi, Tirunelveli, and others, with a total extent of 50,059.75 acres. These parks anchor Tamil Nadu's industrial ecosystem and form the backbone for sectoral growth in manufacturing and exports. These parks have made a tremendous contribution to the industrial development of the State.

Sl. No.	Name of the Industrial Park	District	Total Extent (in acres)
1	Sriperumbudur - (incl. SEZ) & Mambakkam	Kancheepuram	2,374.00
2	Irungattukottai	Kancheepuram	1,844.00
3	Pillaipakkam	Kancheepuram	1,131.00
4	Oragadam – (incl. SEZ)	Kancheepuram	3,151.96

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5	Oragadam Medical Devices Park Including Phase - II	Kancheepuram	471.86
6	Vallam Vadagal	Kancheepuram	1,456.00
7	Vallam Vadagal - Aerospace Park	Kancheepuram	234.00
8	Thirumudivakkam	Kancheepuram	87.55
9	Nemili	Kancheepuram	229.00
10	Gummidipoondi	Tiruvallur	1,478.35
11	Puduvoyal, Gummidipoondi	Tiruvallur	78.34
12	Thervoykandigai	Tiruvallur	1,127.00
13	Manallur Phase I & II	Tiruvallur	2,040.00
14	Mappedu	Tiruvallur	122.00
15	Siruseri	Chengalpattu	783.00
16	Perundurai (incl.SEZ)	Erode	2,622.63
17	Hosur	Krishnagiri	2,093.00
18	Shoolagiri	Krishnagiri	721.85
19	Shoolagiri - Future Mobility Park	Krishnagiri	300.00
20	Bargur (incl. SEZ)	Krishnagiri	1,379.00
21	Kurubarapalli	Krishnagiri	183.70
22	Ranipet (incl. SEZ)	Ranipet	1,420.71
23	Panappakkam(incl. MLFAC & SEZ)	Ranipet	1,213.44

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24	Manaparai (incl. Food Park)	Tiruchirapalli	1,097.36
25	Elandhaipatti	Tiruchirapalli	148.98
26	Cuddalore	Cuddalore	2,625.00
27	Nilakottai	Dindigul	387.00
28	Pudukkottai	Pudukottai	421.00
29	Manamadurai	Sivagangai	492.00
30	Sivagangai Phase- I	Sivagangai	108.40
31	Kazhanivasal	Sivagangai	101.93
32	Thoothukudi	Thoothukudi	1,405.03
33	Thoothukudi General Engineering Industries / Furniture Park	Thoothukudi	1,128.75
34	Silanatham	Thoothukudi	414.17
35	Vaippar	Thoothukudi	1,019.80
36	Allikulam	Thoothukudi	1,966.71
37	Gangaikondan Phase–I (incl. SEZ)	Tirunelveli	1,991.59
38	Gangaikondan Phase II	Tirunelveli	1,183.85
39	Cheyyar	Tiruvannamalai	2,937.00
40	A. Sathanur SEZ	Kallakurichi	190.42
41	Dharapadavedu	Vellore	74.34
42	Tindivanam (incl. Food Park)	Villupuram	682.89

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43	Eraiyur	Perambalur	243.49
44	Padalur PhaseI	Perambalur	99.66
45	Theni (incl. Food Park)	Theni	424.10
46	Koolanaickenpatty	Coimbatore	89.87
47	Varapatti	Coimbatore	370.59
48	Jayankondam	Ariyalur	133.79
49	Adhagapadi Phase-I	Dharmapuri	1,733.03
50	E.Kumaralingapuram Phase-I	Virudhunagar	1,496.39
51	Salem Textile Park	Salem	110.53
52	Vanjinagaram Phase – I	Madurai	278.26
53	Kolathupalayam	Tirupur	57.12
54	Kadaladi	Ramanathapuram	104.31
Total			**50,059.75**

Special Economic Zones (SEZ) have been established within SIPCOT industrial parks at Sriperumbudur (191.32 acres), Oragadam (136.49 acres), Perundurai (140.37 acres), Ranipet (133.76 acres), Gangaikondan (128.27 acres), Bargur (149.95 acres), A.Sathanur (182.75 acres) and Panapakkam (201.02 acres).

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SEZs have also been developed within SIPCOT Industrial Parks by companies like Flextronics Technologies India Private Limited in Sriperumbudur, Cheyyar SEZ Developers Private Limited in Cheyyar, Bargur and Tindivanam, Tata Consultancy Services Limited, Syntel International Private Limited, Cognizant Technology Solutions India Private Limited and Hexaware Technologies Limited in Siruseri. During the Financial Year 2025-26, the SEZs recorded export worth of about Rs.96,450 crore reflecting the significant contribution of these SEZs to industrial growth, employment generation and export promotion.

- **SIPCOT**'s SEZs exported about **Rs.96,450 crore** in **2025-26**.

2.3 Land Bank creation

SIPCOT is in the process of creating land banks in various districts and ensures that the lands readily available, so as to provide the required land to the needy entrepreneurs without delay for setting up of their industrial units.

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2.3.1 Land Acquisition for Upcoming Industrial Parks

As part of creation of Land Banks, land acquisition is underway for 44 more new Industrial Parks covering 33,647.82 acres, distributed across multiple districts as here under. This will further support future investment inflows, sectoral diversification, regional industrial distribution.

- 44 new industrial parks over 33,647.82 acres are under land acquisition - roughly a two-thirds expansion of the existing **50,059.75 acres**.

Sl. No.	Name of the Industrial Park	District	Extent (in acres)
1	Maduramangalam	Kancheepuram	422.35
2	Echur	Kancheepuram	921.58
3	Manallur Phase- III	Tiruvallur	2,267.58
4	Karadiputhur	Tiruvallur	1,200.95
5	Padiyanallur	Tiruvallur	20.07
6	Melma	Tiruvannamalai	3,174.11
7	Shoolagiri Phase – II	Krishnagiri	1,256.29
8	Shoolagiri Phase – III	Krishnagiri	601.54
9	Nagamangalam	Krishnagiri	1,440.90
10	Kurubarapalli Phase – III	Krishnagiri	21.17
11	Adhagapadi Phase-II	Dharmapuri	689.83
12	Namakkal	Namakkal	803.28
13	Vanduvanchery	Nagapattinam	250.00
14	Sivagangai Phase – II	Sivagangai	684.04
15	E.Kumaralingapuram Phase – II	Virudhunagar	581.14

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16	Agathakulam	Virudhunagar	924.53
17	Manakudi	Ramanatha puram	224.65
18	Sakkarakottai	Ramanatha puram	312.64
19	Marukalkurichi	Tirunelveli	2,259.23
20	Moolakaraipatti	Tirunelveli	1,007.35
21	Pallikotttai	Tirunelveli	139.88
22	E. Velayuthapuram	Thoothukudi	355.16
23	Vembur	Thoothukudi	2,769.49
24	Mullakadu	Thoothukudi	40.67
25	Therkuveerapandiya puram	Thoothukudi	1,085.73
26	Ottapidaram	Thoothukudi	1,137.14
27	VadakkuSilukanpattu	Thoothukudi	291.99
28	Meelavittan	Thoothukudi	150.96
29	Ezhuvaraimukki	Thoothukudi	399.04
30	Shipbuilding Cluster (Mullakadu Pazhayakayal)	Thoothukudi	2,225.77
31	Magimandalam	Vellore	253.35
32	Melpadi	Vellore	925.14
33	Padalur Phase – II	Perambalur	81.27
34	Thennadar	Nagapattinam	497.48
35	Kudikadu	Cuddalore	1,110.81
36	Soorai	Ranipet	1,099.18
37	Mallagunda Phase – I	Tirupattur	123.44
38	Sengipatti	Thanjavur	181.62
39	Thirupalakudi	Tiruvarur	3.67
40	Mavathur	Karur	399.29
41	Cheyyur	Chengalpattu	805.44
42	Vanjinagaram Phase-II	Madurai	272.21

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43	Themmavur	Pudukottai	233.39
44	Thirappidingi	Pudukottai	2.47
	Total		**33,647.82**

2.3.2 Lands identified for new Industrial Parks

Further, towards creation of Land Banks, 14,839.62 acres have been additionally identified for future industrial development. This proactive land planning ensures readiness for large-scale domestic and global investments, aligned with the Government's investment attraction strategy.

Sl. No.	Name of the Industrial Park	District	Extent (in acres)
1	Kodur	Chengalpattu	248.96
2	Cheyyur Phase - II	Chengalpattu	383.66
3	Karunkuzhipallam	Chengalpattu	189.89
4	Paiyanur	Chengalpattu	544.68
5	Nallur	Chengalpattu	1,004.07
6	Minnaranjanpatti	Virudhunagar	443.77
7	Kovilankulam	Virudhunagar	482.70
8	Gurukalpatti	Tenkasi	255.10
9	Thalaivasal	Kallakurichi	455.27
10	Rajamadam	Thanjavur	113.46
11	Alathur	Pudukottai	160.77
12	Vadapathimangalam	Tiruvarur	157.53

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13	Nandambakkam	Chennai	15.00
14	Mudivaithanendal	Thoothukudi	2,570.27
15	Sillanatham Phase II	Thoothukudi	1,293.87
16	Umarikottai	Thoothukudi	1,058.74
17	Omanthur	Villupuram	228.91
18	Kanthadu (East)	Villupuram	81.65
19	Parur	Ramanathapuram	389.18
20	Pazhankulam	Ramanathapuram	303.82
21	Thirupulivanam	Kancheepuram	800.16
22	Vellakarai	Cuddalore	162.51
23	Cheppakkam	Cuddalore	599.09
24	Lathuvadi	Namakkal	244.55
25	Mallagunda Phase-II	Tiruppattur	298.31
26	Manapparai Phase–II	Tiruchirapalli	288.82
27	Thuvakudi – Navalpattu	Tiruchirapalli	696.17
28	Kazhanivasal Phase II	Sivagangai	30.25
29	Pallathur	Sivagangai	813.89
30	Paalkulam	Sivagangai	524.57
		Total	**14,839.62**

2.4 Sectoral Cluster Development

SIPCOT has enabled the emergence of strong and dynamic sectoral clusters, attracting leading global and Indian conglomerates and driving economic growth across the region. This cluster-based approach will achieve focussed and targeted industrial development.

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2.4.1 IT Cluster - Siruseri has spearheaded Tamil Nadu's information technology revolution, hosting global technology leaders such as TCS, Cognizant, Hexaware Technologies, and Syntel. The region is now rapidly transforming into a world-class data centre hub with major investments from NPCI, Sify Infinit Spaces, Equinix India, Nxtra Data, and STT Global Data Centres.

2.4.2. Automotive Cluster – The strong presence of global automotive manufacturers such as Hyundai Motors, Yamaha Motors, Eicher Motors, Renault Group, Daimler, Schwing Stetter, and Komatsu, Sriperumbudur region has evolved as Automotive cluster.

2.4.3 Electronic Cluster - Sriperumbudur region also has emerged as a thriving electronics manufacturing hub, hosting globally renowned companies such as FIH India, Flextronics Technologies, Samsung Electronics, Dell, Salcomp, Nokia Solutions, and First Solar, reinforcing Tamil

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Nadu's position as a leader in high-tech manufacturing. To further strengthen this ecosystem, SIPCOT is establishing Electronics Manufacturing Clusters (EMCs) at Pillaipakkam in Kancheepuram District and Manallur in Tiruvallur District.

2.4.4 General Engineering Cluster - Hosur has pioneered in becoming premier general engineering hub, attracting leading manufacturers such as Ashok Leyland, Titan Industries, Terex, Inox Air Products, and WEG, making it one of Tamil Nadu's key centres for engineering excellence.

2.4.5 Textile Cluster - Perundurai has emerged as a prominent textile manufacturing cluster in Tamil Nadu, with major textile companies like KPR Mills, Jay Jay Mills, Premier Polyweave, and Sri Kannapiran Mills. Further strengthening the sector, SIPCOT is establishing textile parks at Virudhunagar District (PM MITRA Park) and Salem District.

2.4.6 Chemical Cluster - The Cuddalore region has developed into a robust chemical manufacturing cluster, supported by leading industries such as Chemplast, Cuddalore Vinyls, TANFAC, and Tata Chemicals, contributing significantly to the State's chemical and petrochemical sector.

2.4.7 Leather Cluster - Ranipet has established itself as a vibrant leather manufacturing hub, driven by renowned enterprises including Tata International, BBK Shoes, Ram Leathers, and Potissimus Arrow Shoes, reinforcing Tamil Nadu's leadership in the leather industry.

2.4.8 Non-Leather Footwear Cluster - Non-leather footwear manufacturing clusters are rapidly emerging in Kallakurichi, Ariyalur, Perambalur, Tiruvannamalai and Ranipet with leading global manufacturers such as Pou Chen, Dean Shoes, Hongfu, Cheyyar SEZ Developers and the Phoenix Kothari Group establishing large-scale production facilities.

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2.4.9 Other Manufacturing Industries – SIPCOT Industrial Parks are also home to several leading global and national manufacturing enterprises, including Tata Motors, Bharat Innovative Glass, Vikram Solar, Sattrac, NeST ICELR, Craftsman Automation, Minerva Special Purpose Vehicle, Ramakrishna Titagarh, Saint-Gobain, Sanmina, Apollo Tyres, ATC Tyres, TP Solar, Michelin, Mahindra & Mahindra, Ola Electric, Britannia Industries, VinFast Auto, Voltas, Dabur, Lucas TVS, Delta Electronics, and many more, reflecting the State's diversified and globally competitive industrial ecosystem.

2.5 Sector Specific Industrial Parks

SIPCOT is developing sector-specific industrial parks to deliver the advantages of economies of scale through a shared ecosystem for stakeholders across the value chain in medical devices, future mobility, electric vehicles (eVs), non-leather footwear & accessories, food processing, electronics manufacturing and textile sectors.

2.5.1 Medical Devices Park

SIPCOT has established an exclusive industrial park for Medical Devices Sector to accelerate growth and innovation in this sector at a project cost of Rs.286 crore on 350 acres at Oragadam, Kancheepuram District.

A Grant of Rs.100 crore has been sanctioned by Department of Pharmaceuticals, Government of India and so far Rs.60 crore has been received. Trunk Infrastructure facilities and Common Infra Facilities such as Electro Magnetic Interference (EMI) / Electro Magnetic Compatibility (EMC) Testing Centres, Warehousing & Cold Storage, Bio-compatibility labs and 3D printing and rapid prototyping centres have been completed. So far 80.41 acres of land were allotted to 34 industrial units.

- A Medical Devices Park at Oragadam, Kancheepuram - **350 acres**, **Rs.286** crore, with a **Rs.100 crore** grant from the Union Department of Pharmaceuticals.

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2.5.2 Mega Leather Footwear and Accessories Cluster (MLFAC)

SIPCOT is in the process of establishing a Mega Leather & Non-leather Footwear & Accessories Cluster Park in an extent of 447.21 acres (including an SEZ area of 130 acres) at SIPCOT Industrial Park, Panapakkam in Ranipet District. The project is being implemented at a cost of Rs.271.33 crore (excluding land cost) with a grant of Rs.125 crore from the Department for Promotion of Industry & Internal Trade (DPIIT), Government of India and so far Rs.45.50 crores has been received. In this park, 236.65 acres of land allotted to 11 units including 200 acres of land allotted to M/s. Grand Atlantia.

- **MLFAC** at Panapakkam, Ranipet - **447.21 acres** including a 130-acre **SEZ**, **Rs.271.33 crore**, with a **Rs.125** crore **DPIIT** grant.

The core infrastructure works including roads, water supply, sewage system and storm water drain have been completed. Special infrastructure facilities such as warehouse and logistics, HRD & training centre, R&D centre and hostel building (516 beds for women) are under progress.

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The two plug and play facilities (10,986 sq.m each), canteen & convention centre, medical facility centre, creche building, customs & security buildings constructed at a cost of Rs.94.85 crore were inaugurated by the Hon'ble Chief Minister on 13.8.2026.

2.5.3 Electronics Manufacturing Clusters

SIPCOT is establishing two Electronics Manufacturing Clusters (EMCs) one at Manallur (474 acres) and another at Pillaipakkam (379 acres). The projects are being implemented at a cost of Rs.587.47 crore / Rs.440 crore (excluding land cost) with a grant of Rs.293.74 crores / Rs.212.27 crore respectively from the Ministry of Electronics & Information Technology (MeitY), Government of India and so far Rs.14.99 crore has been received for EMC, Pillaipakkam. At Pillaipakkam EMC, 325.40 acres have been allotted to six allottees, including an anchor client, FS India Solar Ventures Private Limited. Similarly at Manallur EMC, 150 acres allotted to an anchor client, Voltas Limited.

- Two Electronics Manufacturing Clusters backed by MeitY grants, with Voltas as anchor at Manallur and FS India Solar Ventures at Pillaipakkam.

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These parks will be equipped with specialised infrastructure, including a Skill Development Centre, Solar Photovoltaic Testing Centre, Electronics Testing Centre, Electronics Certification Laboratory, PCB Design and Rapid Prototyping Centre, and EMI / EMC Testing Laboratory for batteries and chargers.

2.5.4 Mega Food Parks

- Three food parks - Manaparai 138 acres, Tindivanam **158 acres** and Theni **124 acres** - with **Rs.334 crore** of **NABARD** assistance.

To promote the food processing industry in the State, SIPCOT has established Food Parks at Manaparai (138 acres), Tindivanam (158 acres), and Theni (124 acres) by availing financial assistance of Rs.334 crore from NABARD. So far, 70.69 acres have been allotted to 9 industrial units in the Manaparai Food Park, 36.05 acres to 3 industrial units in the Tindivanam Food Park, and 35.37 acres to 11 industrial units in the Theni Food Park.

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2.5.5 Future Mobility Park and E-Vehicle Park

SIPCOT has developed a state-of-the-art Future Mobility Park over an extent of 300 acres at Shoolagiri in Krishnagiri District at a cost of Rs.210 crore to promote sustainable mobility and next-generation transportation technologies. The park has been developed with core infrastructure facilities such as roads, streetlights, water supply system, and storm water drainage network. So far, 181.68 acres have been allotted to 33 industrial units, strengthening the park's position as a hub for innovation and future mobility.

- A 300-acre Future Mobility Park at Shoolagiri, Krishnagiri, **Rs.210 crore**, with an e-Vehicle Park of **300 acres** coming at Manallur.

Further, in order to promote new investments in the electric vehicle space, SIPCOT is establishing an e-Vehicle Park (eV Park) at Manallur, Tiruvallur District, at an extent of 300 acres.

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2.5.6 PM Mega Integrated Textile Region and Apparel Park (PM MITRA)

For the development of India's first PM MITRA Park at Virudhunagar, MoU was exchanged between Government of India and the Government of Tamil Nadu. SIPCOT has earmarked 1,052 acres of land for the park, which is established as a joint venture between the Union and State Governments at an estimated project cost of Rs.1,894 crore including the grant of Rs.500 crore from the Government of India under the PM MITRA scheme. With regard to Trunk Infrastructure, work order has been issued for Rs.364 Cr and civil work is under progress. The Board of SPV, "PM Mega Integrated Textile Regions and Apparel Park Tamil Nadu Limited", has approved PM MITRA Park Industrial Land Allotment Policy. Grant of Rs.50 crore has been received from Ministry of Textiles, Government of India and so far 251.98 acres of land were allotted to 24 units.

- A **PM MITRA** textile park on 1,052 acres as a Union-State joint venture, estimated **Rs.1,894 crore** including a **Rs.500 crore** Central grant.

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2.5.7 Ship Building Cluster, Thoothukudi

As part of the effort to enhance the shipbuilding sector, a dedicated SPV under the name "National Shipbuilding & Heavy Industries Park Tamilnadu Limited" (NSHIP-TN) is incorporated for the establishment of Green field Ship Building Cluster at Thoothukudi through which, all necessary infrastructure development works for the growth of the shipping industry will be undertaken. The Greenfield Ship building Cluster will be developed over an estimated cost of Rs.5,200 Crore jointly with M/s VOC Port Authority. NSHIP-TN has signed an MoU with the anchor investor viz., M/s Hyundai Korean Shipbuilding Offshore Engineering along with M/s Sagarmala Finance Corporation Ltd., for an investment of USD 4 billion (Rs.38,000 crore) and employment generation of 15,000 persons.

- A greenfield shipbuilding cluster at Thoothukudi with **VOC** Port Authority, **Rs.5,200 crore**, with an MoU with Hyundai for **USD** 4 billion and 15,000 jobs.

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The shipbuilding cluster will receive 100% capital support for common maritime and internal infrastructure through a 50:50 Centre-State Special Purpose Vehicle (SPV). Pursuant to this framework, NSHIP-TN secured the first in-principle approval from the Directorate General of Shipping on 06.04.2026 for the development of the Greenfield Shipbuilding Cluster at Thoothukudi. Currently, the DPR is under preparation by VOC Port Authority.

2.5.8 BHAVYA SCHEME

The Government of India, through the Department for Promotion of Industry and Internal Trade ('DPIIT'), Ministry of Commerce and Industry, has launched the Bharat Audyogik Vikas Yojna ('BHAVYA') to develop investment-ready, plug-and-play industrial parks in and around cities with a financial outlay of Rs. 33,660 crore. SIPCOT initiated action to avail the benefits under the scheme.

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2.6 Special Initiatives

SIPCOT has broadened its scope of services and diversified its operations through several strategic initiatives to address the evolving needs of industries. These initiatives contribute to the Government's objective of reducing entry barriers and facilitating the rapid establishment of industries.

2.6.1 New Range of Infrastructure Facilities

2.6.1.1 Industrial Housing

SIPCOT is promoting the development of industrial housing facilities in emerging industrial clusters based on the 'Walk-to-Work' concept to provide safe and convenient accommodation for the workforce. As part of this initiative, SIPCOT has established an Industrial Housing Facility at Vallam-Vadagal in collaboration with Foxconn Hon Hai, with accommodation for 18,720 women workers at an estimated cost of Rs.706.50 crore. The project received a grant of Rs.37.44 crore from the Government of India under the

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Affordable Rental Housing Complexes (ARHC) Scheme. This pioneering initiative has been well appreciated across India and visited by Ministry of Housing and Urban Affairs, Government delegations from the States of Uttar Pradesh, Gujarat, Maharashtra, Madhya Pradesh, Andhra Pradesh, Karnataka, Telangana, Haryana and Odisha.

Also, SIPCOT has established industrial housing facilities for women in the following Industrial Parks:-

Sl. No.	Industrial Park	No. of Beds	Project Cost (Rs. crore)
1.	Perundurai	222	7.91
2.	Thoothukudi	252	6.92

Further, the 870 bedded industrial housing facility established at Gangaikondan at a cost of Rs.39.90 crore and 441 bedded facility established at Cheyyar at a cost of Rs.15.77 crores through the SPV viz., Tamil Nadu Industrial Housing Private Limited (TNIHPL) were inaugurated by the Hon'ble Chief Minister on 13.08.2026.

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Also, SIPCOT is in the process of establishing industrial housing facilities through TNIHPL in the following industrial parks:

Sl. No.	Industrial Park	No. of Beds	Project Cost (Rs. crore)
1.	Siruseri (For women)	807	61.39
2.	Irungattukottai (For men)	801	30.76
3.	Shoolagiri (For both men & women)	1,495	56.72

2.6.1.2 Truck Parking Facilities

In alignment with the policy of the Government of India, parking of trucks on the sides of the road is risky and can lead to accidents. Truck parking facilities have been developed for the safety of drivers/public and to ease traffic congestion in 14 SIPCOT Industrial Parks with a cumulative capacity for parking of about 2,000 vehicles at a total cost of Rs.75.39 crore.

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2.6.1.3 Plug and Play Facilities

Modern manufacturing has shifted its focus from building the infrastructure from scratch to a Plug & Play model where plant & machinery are installed in pre-built factory spaces with all basic provisions for starting commercial operations at the earliest. SIPCOT has already developed Plug & Play facility at Perundurai Industrial Park under Trade Infrastructure for Export Scheme (TIES). Additionally, SIPCOT is in the process of establishing Plug & Play facilities under PPP mode at SIPCOT Industrial Parks at Vallam Vadagal, Oragadam Medical Devices Park, Panapakkam, Gangaikondan, Shoolagiri and Manallur at an estimated cost of Rs.1,657.46 crore.

2.6.1.4 Development of Playgrounds at SIPCOT Industrial Parks

Recognising the importance of sports and recreational activities in promoting employee well-being, relieving stress, enhancing productivity,

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and fostering teamwork, communication, and interpersonal relationships, SIPCOT is developing playgrounds at Thoothukudi, Gummidipoondi, and Mambakkam Industrial Parks at an estimated cost of Rs.6 crore.

2.6.1.5 Development of Tourism Locations

SIPCOT has ventured into attracting investment by promoting tourism in Tamil Nadu with the private participation. In this regard, SIPCOT jointly with the Tourism Department has taken initiatives to identify suitable locations for formation of Tourism Parks. This will facilitate the tourism and hospitality projects and attract private investments in tourism sector. For this purpose, lands in 25 locations, spread over in 18 districts, measuring about 501 acres in total, have been identified. So far, the lands for 10 locations viz. (i) Kariyalur - 15.26 acres (Kallakurichi District) (ii) Vilpatty – 37.59 acres (Dindigul District) (iii) Vilpatty -1 – 98.31 acres

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(Dindigul District) (iv) Vilpatty – 2 – 8.78 acres (Dindigul District) (v) Periyakuthahai -1 – 9.60 acres (Nagapattinam District) (vi) Periyakuthahai -2 – 2.00 acres (Nagapattinam District) (vii) Meelavittan – 5.00 acres (Thoothukudi District) (viii) Thalavaipalayam - 6.50 acres (Thanjavur District) (ix) Valparai Anamalai Kundrugal – 43.58 acres (Coimbatore District) (x) Thalavadi – 2.40 acres (Erode District) have been secured.

2.6.1.6 Establishment of Creches

SIPCOT has established creches for enhancing and facilitating the women workforce in industries. 17 creches facilities were established across 17 SIPCOT industrial parks. These facilities were created by SIPCOT and Operation & Maintenance of creches are being done by FICCI Ladies Organization (FLO). More such facilities would be established in future based on the gap analysis conducted.

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2.6.2 Circular Economy – Sustainable Industrial Water Initiatives

2.6.2.1 Tertiary Treatment Reverse Osmosis (TTRO) Plant

(i) In order to achieve Circular Economy and to build climate resilience, the usage of fresh water was minimized for the industrial process and TTRO water is being supplied from January 2020 to the Industries in five Industrial Parks located at Irungattukkottai, Sriperumbudur, Oragadam, Pillaipakkam & Vallam Vadagal from the 45 MLD TTRO Plant at Koyambedu established by CMWSSB. These Industrial Parks are currently drawing about 20 MLD of TTRO water ensuring a reliable and sustainable water supply to industries. It is also proposed to supply TTRO water to existing Cheyyar, Panapakkam and proposed Melma SIPCOT Industrial Parks by extending TTRO supply from the Koyambedu TTRO grid.

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(ii) Further, to meet the growing industrial water requirements in Hosur and Shoolagiri Industrial Parks and M/s. TATA Electronics Private Limited at Thimjepalli, SIPCOT is establishing a 20 MLD capacity Tertiary Treatment Reverse Osmosis (TTRO) Plant in Two phases (10 MLD each) at Kelavarapalli in Krishnagiri District to treat poor quality Dam water for industrial use at a cost of Rs.187.20 crore. The work is expected to be completed by December 2026.

(iii) A proposal has also been contemplated by SIPCOT to provide TTRO water supply conveyance system to Gummidipoondi, Manallur and Thervoykandigai SIPCOT Industrial Parks from Kodungaiyur 45 MLD TTRO Plant at a cost of Rs.405 crore. Upon sanction, the work will be carried out through CMWSSB as deposit work.

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(iv) In order to achieve circular economy, SIPCOT is proposing to supply Tertiary Treated water to the industries located in the SIPCOT Industrial Parks at various parts of Tamilnadu by establishing TTRO Plants at existing sewage treatment plant (STP) sites of Urban Local Bodies (ULB).

Further detailed study & project structuring has been taken up by MA&WS Department by fixing Tamilnadu urban Infrastructure Financial Services Ltd (TNUIFSL) as the nodal agency and M/s Tamilnadu Water Investment Company Ltd (TWIC) as the consultant. M/s TWIC Ltd has prepared Feasibility study report for 9 towns, viz., Tuticorin, Tirunelveli, Tindivanam, Madurai, Trichy, Cuddalore, Dharmapuri, Aruppukottai and Hosur and also prepared Draft Tender documents. "In-principle" approval by the State High Powered Steering Committee for Urban Challenge Fund, a scheme of Government of India has been provided to take up the above mentioned 9 projects.

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2.6.2.2 Desalination Plant

SIPCOT is establishing a 60 MLD Seawater Desalination Plant at Mullakadu Village, Thoothukudi District, to meet the Industrial water requirements of the industries in Thoothukudi. The project is being implemented at an estimated cost of Rs.1061.95 Crore under Hybrid Annuity Model (HAM). The work was awarded and under execution. The project is expected to be completed by March 2029.

2.6.3 Greenery Initiatives in Industrial Parks

In line with the Government's vision of sustainable industrialisation, SIPCOT is implementing a range of green initiatives to enhance green cover and develop well-maintained Open Space Reservation (OSR) areas across its Industrial Parks. To support these efforts, the Tamil Nadu Forest Department raises saplings in its nurseries and supplies them to SIPCOT based on its requirements. As a result of these

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initiatives, more than 7.90 lakh saplings have been planted across SIPCOT Industrial Parks, contributing to a greener and more sustainable industrial environment.

2.6.4 Training and Incubation

2.6.4.1 SIPCOT Industrial Innovation Centre

SIPCOT Industrial Innovation Centres (SIIC) in the Industrial parks at Hosur and Sriperumbudur has been established at the cost of Rs.33.46 crore to enhance productivity and competitiveness in the manufacturing sector. This initiative has been supported by a grant of Rs.14.20 crore from the Tamil Nadu Innovation Initiatives (TANII) scheme under the State Planning Commission of the Government of Tamil Nadu. SIPCOT is also in the process of establishing an Innovation Centre in Madurai, with a project cost of Rs.24 crore. Selection of Technological partner have been completed and further works are in progress.

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2.6.4.2 Skill Development Centres

SIPCOT has constructed Skill Development Centre building (1,14,656 sq.ft.) over an extent of 3.34 acres of land at SIPCOT Industrial Park, Shoolagiri, Krishnagiri District and allotted the same to M/s.Kothari Industrial Corporation Ltd., on 45 years lease rent basis to run the Skill Development Centre by installing necessary training equipments.

SIPCOT has entered into an MoU with M/s. Footwear Design & Development Institute on 20.07.2026 as a Knowledge-cum-Training Partner to operate the cutting-edge Training Centre constructed at Mega Leather Footwear and Accessories Clusters (MLFAC) Panapakkam for upskilling of the industrial workforce.

- **SIPCOT**'s skill centres: a **1.15 lakh** sq ft centre at Shoolagiri, and an MoU of **20.07.2026** with the Footwear Design & Development Institute for the Panapakkam leather cluster.

2.6.5 GIS Mapping and Geo Database

To facilitate informed decision-making by investors in identifying industrial land suited to their requirements, SIPCOT has developed a user-friendly Geographic Information System (GIS)

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database for its Industrial Parks using advanced technologies such as drone surveys, and remote sensing applications. The GIS database is integrated with the online land allotment portal, enabling investors to seamlessly access information on available land parcels and submit applications with ease.

In addition, SIPCOT has established a comprehensive data repository portal providing easy access to key documents and real-time updates on land acquisition activities, thereby supporting land bank creation. The portal also hosts geospatial data for 54 Industrial Parks covering about 50,059.75 acres.

Further, SIPCOT has developed a 3D visualisation of the PM MITRA Industrial Park and similar visualisations for other Industrial Parks are under progress to facilitate easy identification of land parcels and provide investors with a clear understanding of park layouts, infrastructure, and overall development.

- **SIPCOT**'s **GIS** database, built with drone surveys and remote sensing, is tied to the online land allotment portal and carries geospatial data for all 54 parks.

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2.6.6 BIZ Buddy Meet

For monitoring and reviewing the progress of infrastructure development works and to maintain good relationship with allottees and investors in SIPCOT industrial parks, SIPCOT has been conducting monthly BIZ Buddy meetings in all of its Industrial Parks to resolve the issues faced by the allottees.

2.7 SIPCOT – Nodal Agency for MoU Companies

Government of Tamil Nadu has introduced various industrial policies and provides incentives under the Structured Package of Assistance to attract large-scale investments and employment in the State. SIPCOT serves as the nodal agency for the disbursement of financial incentives under the Structured Package of Assistance (SPA) to large industries. Upto 31.03.2026, SIPCOT has disbursed financial incentives amounting to Rs.21,775.85 crore under various incentive packages sanctioned by the Government. In

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addition, during the current Financial Year 2026–2027, incentives amounting to Rs.1,086.24 crore have been disbursed so far. These timely disbursements have strengthened investor confidence.

2.8 Financial Performance

SIPCOT's financial performance reflects steady operational growth and strengthening financial position year on year. SIPCOT earns profit continuously and has been distributing dividends to the Government of Tamil Nadu since 2005-2006. SIPCOT contributed an interim dividend of Rs.40 crore to the Government for the financial year 2025–2026.

(Rs.in crores)

Particulars	2024-2025	2025-2026
	Audited	Un-audited
Income	2,112.40	2,028.32
Expenditure	1895.69	1674.14
Profit before Tax	216.71	354.18
Profit after Tax	166.73	267.38
Dividend paid by SIPCOT	50.02	Yet to be declared

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3. TAMIL NADU INDUSTRIAL DEVELOPMENT CORPORATION LIMITED

Tamil Nadu Industrial Development Corporation Limited (TIDCO) conceptualized and created in the year 1965 has been playing a very decisive and dominant role in the industrial development of the State and enhancing the quality of life of its citizens of Tamil Nadu. Throughout its existence of more than six decades, it has been continuously transforming itself from an investment agency to an infrastructure creator to its current role of Venture Catalyst.

While performing its varied roles, TIDCO has over years promoted 132 joint ventures with an investment of Rs.845.06 crore across multiple sectors such as manufacturing, IT & ITeS, aerospace & defence, logistic & mobility, chemicals & petrochemicals, life sciences, energy and others viz., TITAN, JSW Steels, TANFAC, TIDEL Parks,

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TICEL Bio Parks, SPIC, Tanflora, Kattupalli Port, Chennai Trade Centre and Indian Oil LNG Private Limited. The total Market value of TIDCO's present holding are approximately Rs.1.28 lakh crore.

- **TIDCO**'s holdings are worth about **Rs.1.28 lakh** crore - the State's industrial investment arm.

To further strengthen its position as the Government's strategic investment arm, in tune with the **"Vettri Tamizhagam - Vision Document"** TIDCO will actively pursue joint ventures with leading global and domestic enterprises in emerging and high – growth sectors. Through strategic equity participation and long-term partnerships, TIDCO aims to catalyse investments, foster innovation, develop industrial ecosystem and accelerate the growth of future-ready industries, thereby reinforcing Tamil Nadu's position as India's leading destination for investment-led Industrial development.

These joint ventures have significantly contributed to the State in terms of economic and

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regional development, job creation and industrial eco-system development with spectacular results in consistently accelerating the growth rate from 2% in low growth phase (1960's to 80's), to 5% in the post-reform era, to the current phase of growth rate in excess of 10%, as per the data from Ministry of Statistics and Programme Implementation (MoSPI)

3.1 TIDCO: The Venture Catalyst of Tamil Nadu

TIDCO promotes industries across several domains through joint ventures with private companies and other State/Central PSUs. The following models are adopted by TIDCO based on specific project features:

- Support services: With no equity or equity participation up to 1%.
- Associate sector: With equity participation between 2% and 11%.
- Joint sector: With equity participation between 11% and 50%.

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- Subsidiary: With equity participation of above 50%.

3.2 Driving Multi-Sector Industrial Promotion and Growth

TIDCO continued its pivotal role in accelerating industrial progress through strategic partnerships, joint ventures and mega-infrastructure projects. Key activities and achievements are grouped as follows:

3.2.1 Transport, Mobility & Logistics Sector

1) Airport Development

TIDCO is facilitating the creation of new green field Airports, growth and modernization of existing airports across the State along with AAI. These initiatives collectively play a pivotal role in enabling Tamil Nadu to achieve its long-term economic vision of becoming a $1.5 trillion economy by 2036.

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a) New Greenfield Airport near Chennai

The Government of Tamil Nadu has proposed to develop a new Greenfield International Airport near Chennai to meet the growing demand in passenger and cargo air transport of Chennai and the surrounding districts. New alternate sites will be identified in consultation with experts for the development of the Greenfield airport. Feasibility studies for these sites will be carried out through the Airports Authority of India (AAI), and subsequently, the Government of Tamil Nadu will take necessary action for the development of the airport based on the recommendations of the feasibility study.

The Airports Authority of India (AAI) has proposed to further expand capacity of the existing Chennai Meenambakkam Airport by establishing a new passenger terminal on

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the north-western side of the airport. AAI has requested the support and necessary clearances from the Government of Tamil Nadu for the construction of an elevated road connecting the new terminal with the National Highway. The Government of Tamil Nadu will provide the necessary support to AAI for implementing this proposal.

Through this expansion plan, the services at Chennai Airport will be improved, and the passenger transportation requirements will be met until the new Greenfield Airport is established.

b) Hosur Airport

In order to meet the growing demand for passenger and cargo traffic in the Hosur–Krishnagiri region, the Government of Tamil Nadu will establish a airport at Hosur in Krishnagiri district. The initiative will support the region's rapidly expanding

industrial ecosystem, and position Hosur as a strategic aviation and economic hub in South India.

c) Greenfield Airport in Ramanathapuram District

The Government of Tamil Nadu has proposed the development of a greenfield airport in Ramanathapuram district to enhance connectivity, boost tourism in Rameswaram and surrounding destinations, and promote inclusive economic development of the region.

Two potential sites in Ramanathapuram district have been identified for the proposed airport. At the request of the State Government, a team of officials from the Airports Authority of India (AAI) have inspected the identified sites in to assess their suitability and subsequently have submitted their report to the Government.

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Based on AAI's recommendations, the final site will be selected and necessary action will be initiated for development of the airport.

d) Expansion and Modernisation of existing Airports

The Government of Tamil Nadu has given high priority to strengthening air connectivity and upgrading aviation infrastructure across the State. At present, six civilian airports are operational viz., Chennai, Coimbatore, Tiruchirappalli, Madurai, Thoothukudi and Salem with the first four functioning as international airports. In addition, infrastructure works for the new airport at Vellore have been completed and the airport will commence operations once approval of the competent authority is obtained. These airports not only ensure connectivity to all regions but

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also stimulate investment, exports and tourism, thereby contributing to sustained economic growth.

To meet the rising demand and enhance operational efficiency, the AAI has initiated expansion and modernisation of existing airports like Chennai, Coimbatore, Madurai, Thoothukudi and Tiruchirappalli. Recognising land as a critical requirement, the Government of Tamil Nadu, through the Industries, Investment Promotion and Commerce Department, has facilitated acquisition and leasing of lands. Till date, 2,115.90 acres of patta lands have been acquired at a cost of Rs.2,898.14 crore, of which 1,858.54 acres have been handed over to AAI. In addition, 365.92 acres of Government lands valued at Rs.200.98 crore have been earmarked for expansion, of which 164.96 acres have been handed

- For airport expansion the State has acquired **2,115.90 acres** of patta land at **Rs.2,898.14 crore**, handing **1,858.54 acres** to the Airports Authority of India.

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over to AAI. For Salem Airport, 297.17 acres are under acquisition at a cost of Rs.364.85 crore. Further, 301.44 acres of Defence land valued at Rs.390 crore being obtained from Ministry of Defence on an Equal Value of Land basis are handed over to AAI for expansion of Coimbatore and Tiruchirappalli Airports.

- **301.44 acres** of Defence land worth **Rs.390 crore** was obtained from the Ministry of Defence on an Equal Value of Land basis for Coimbatore and Tiruchirappalli airports.

Through these measures, the State Government is ensuring timely execution of airport expansion and modernisation projects, thereby reinforcing Tamil Nadu's position as a leading hub for aviation and economic development.

2) Logistics

Considering the vital role played by Logistics sector in the sustaining industrial development and quality of life of citizens, TIDCO has played a key role in enhancing logistics efficiency of the State. Under the Multimodal Logistics Parks

- **TIDCO** has proposed two multimodal logistics parks at Chennai and Coimbatore under the Union scheme.

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Scheme of the Govt of India, TIDCO has proposed two parks in Chennai and Coimbatore.

i. Chennai Multimodal Logistics Parks

This park is progressed to spread over an area of 182 acres at a project outlay of Rs.1,423 crore with Reliance Industries as the concessionaire. The Phase 1 of the project is under implementation and would be completed in the current financial year.

ii. Coimbatore Multimodal Logistics Parks

The second multimodal logistics park in the State is being established at Coimbatore for which Land acquisition is under progress.

iii. Logistics Policies Support

TIDCO conceptualised and authored the Implementation of the Tamil Nadu Logistics Policy and Integrated Logistics Plan 2023, Tamil Nadu Warehousing Policy 2026 and the Tamil Nadu Logistics Policy 2023 which lay

- **TIDCO** authored the Logistics Policy and Integrated Logistics Plan **2023** and the Warehousing Policy **2026**; Tamil Nadu was rated an 'Exemplar' State in the **LEADS** Survey **2025**.

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down the vision of the State in the logistics domain which acts as a foundries for all industrial sectors. The implementation of these policy initiatives contributed to Tamil Nadu's recognition as an "Exemplar" State in the LEADS Survey 2025.

Tamil Nadu is rated an 'Exemplar' State in logistics, on the strength of its Logistics Policy and Integrated Logistics Plan **2023** and Warehousing Policy **2026**.

Strategic Impact

The impact of these initiatives has been significant in the industrial ecosystem of the State. The augmentation of efficiency in the transportation and logistics sector in the State has seen a cascading impact on the industrial segments of the state.

3.2.2 IT and ITES Sector

The Information Technology (IT) and Information Technology Enabled Services (ITES) sector continues to be a cornerstone of India’s economic growth, driving innovation, exports, employment, and digital transformation. Globally, the sector is witnessing rapid expansion fuelled by

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Artificial Intelligence (AI), Data Analytics, Cloud Computing, Cybersecurity, Digital Transformation, and Global Capability Centres (GCCs). For Tamil Nadu, the IT & ITES industry is a major contributor to the State's economy, generating significant employment opportunities for skilled youth and positioning Chennai as one of India's top IT destinations.

TIDEL Parks

To further strengthen Tamil Nadu's position as a preferred IT-ITES destination, TIDEL Park Limited, a joint venture of TIDCO has been developing a network of world-class TIDEL Parks across the State as its Flagship Initiative. These parks are designed as state-of-the-art, integrated IT ecosystems offering premium infrastructure, plug-and-play facilities, and a conducive environment for IT companies, GCCs, startups, and BPO firms across the State. The TIDEL Parks created are:

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- **Pattabiram TIDEL Park (Chennai):** Hosting an area of 5.57 lakh sq.ft. of built-up space, has generated employment for nearly 1500 professionals and is likely to achieve the target of 6000 professionals in the ensuing months.
- **Madurai TIDEL Park and Tiruchirappalli TIDEL Park:** The construction works are under progress. Both projects are expected to be completed by the year 2027. These will serve as major IT hubs for southern and central Tamil Nadu.
- In addition to the above initiatives, a new TIDEL Park is proposed to be established at **Hosur in Krishnagiri District** with a planned built-up area of 5.50 lakh sq.ft., further strengthening the IT infrastructure ecosystem.

TIDEL Neo Limited

TIDEL Neo Limited has been implementing the Government's vision of promoting balanced

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regional growth in the Information Technology sector by establishing Mini TIDEL Parks, branded as "**NEO TIDEL Parks**", across Tier-II and Tier-III cities in Tamil Nadu.

In line with the Vision Document and the Government's objective of expanding the Information Technology ecosystem beyond Chennai, TIDEL Neo Limited has aligned its Mini TIDEL Park programme with the proposed Micro Tech Parks initiative.

The status of projects are as below:

- **Vellore Mini TIDEL Park** is now functioning successfully with 100% occupancy.
- **Tiruvannamalai** and **Rasipuram (Namakkal)** Mini TIDEL Parks are under construction and are expected to be completed by March 2027.
- Tenders have been finalised for the Mini TIDEL Parks at **Karur, Erode, and Virudhunagar (Sivakasi)**.

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- The tender for the TIDEL Park at **Hosur (Krishnagiri)** is under finalisation.
- Land has already been secured for establishing the Mini TIDEL Park at **Dindigul**.

The remaining two Micro Tech Parks are proposed to be established at **Pollachi** and **Kovilpatti**.

Apart from these locations, Mini TIDEL Parks at Villupuram, Thoothukudi, Salem, Tiruppur, Thanjavur, and Karaikudi have already been inaugurated and are providing employment opportunities for around 600 professionals at each location, validating the Government's vision of promoting the "Work from Hometown" concept. Additionally, the tender process has also been completed for establishing Mini TIDEL Parks at Tirunelveli, Kanniyakumari, Nagapattinam, and Pudukkottai, and construction works are expected to commence shortly. Feasibility of Country

specific TIDEL Neo Parks will be explored and undertaken.

The remaining locations proposed under the Micro Tech Parks Initiative will be identified based on the outcome of the Techno-Economic Feasibility Study.

TIDEL Parks provide modern amenities including high-speed connectivity, reliable power, green building features, and shared infrastructure. They are playing a vital role in:

- Attracting new Global Capability Centres (GCCs)
- Boosting employment in Tier-2 and Tier-3 cities
- Supporting the growth of the IT & ITES sector beyond Chennai
- Enhancing Tamil Nadu’s competitiveness in the national and global IT landscape.
- Bringing inclusive development across the State.

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Beyond the Government owned/managed TIDEL Parks, TIDCO is jointly developing an IT/ITES park with reputed Private players like DLF on 27 acres of land in Taramani, Chennai, with 70 lakhs sq.ft. of built-up space at an estimated cost of Rs.5,000 crore. Out of this, 35 lakhs sq.ft has been completed and the remaining 35 lakhs sq.ft is expected to be completed by June 2027.

Strategic Impact

The enabling measures initiated by TIDCO for the IT & ITES Sector have facilitated the state in becoming large contributor to the Indian digital economy. The State accounts are about one third of the Nation’s software exports in addition to creating a talent base of about 8 lakh professional in the State.

3.2.3 Life Sciences Sector

The Life Sciences sector, encompassing biotechnology, pharmaceuticals, medical devices and bio-manufacturing, is a

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high-growth, innovation-driven industry. It plays a pivotal role in advancing healthcare, developing life-saving drugs and vaccines, promoting sustainable agriculture and driving bio-economy growth. For Tamil Nadu, the sector is a key pillar of industrial diversification, offering high-value employment for scientists, researchers and skilled professionals while positioning the State as a hub for Pharma and advanced healthcare solutions.

TIDCO has been a pioneer in building world-class infrastructure for the Life Sciences sector through strategic joint ventures and dedicated biotech parks. TIDCO in association with TIDEL Park Ltd has established TICEL Bio Parks to provide state-of-the-art infrastructure for biotechnology and pharmaceutical companies.

TICEL Phase-I (Chennai)**:** Established in 2004 with 1.42 lakh sq.ft. built-up area in 5 acres.

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TICEL Phase-II (Chennai)**:** Established in 2015 with an additional 6.49 lakh sq.ft. built-up area in the same campus.

TICEL Phase-III (Coimbatore)**:** Established in 2021 with 2.29 lakh sq.ft. of built-up area in 10 acres.

All three phases are fully operational and have successfully nurtured a vibrant biotech ecosystem. TICEL Phase-II includes a Biotechnology Core Instrumentation Facility (BTCIF)—set up jointly with the Department of Biotechnology, Government of India—offering high-end research, pilot-scale manufacturing and testing facilities. The TICEL Innovation Hub (TIH) provides incubation support, co-working spaces and workstations for startups.

The joint Bio foundry project by TICEL and IIT Madras was sanctioned in 2025, with support from DBT-BIRAC, Government of India. Through this initiative, lab-scale technology development

will be carried out at IIT Madras, while pilot-scale facilities will be set up at TICEL Bio Park, Chennai. Furthermore, the Centre for Advanced Bioprocess Equipment Facility at TICEL, Coimbatore, was sanctioned in 2025 and will be set up under TANII Scheme funded by the State Planning Commission.

Strategic Impact:

1. Through the TICEL Innovation Hub (TIH), totally 30 startups have been incubated, 12 startups been graduated and 50+ startups have benefited using the facility.
2. Under the skill development program, hands-on training programs, internships, joint certification programs, webinars, seminars and industrial visits were organized, benefiting more than 7,000+ students.

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3. Over 40 MoUs have been signed with various academic and research institutes. Students actively participate in the learning process through experimentation as part of their academic curriculum. The program also provides students with industry-relevant education, hands-on training and industry-ready certifications, improving their employability and career prospects.

4. Through the Biotech Core Instrumentation Facility (BTCIF), which houses over 60+ pilot-scale bioprocess and analytical equipment, life science students, MSMEs, startups, research scholars, faculties and biotech industries have been benefited, positioning TICEL as a premier hub for bio manufacturing in the sector.

3.2.4 Energy Sector

The Oil & Gas sector remains vital for energy security, industrial operations and

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economic development. With the global shift towards cleaner fuels, City Gas Distribution (CGD) networks, LNG terminals and natural gas infrastructure play a crucial role in reducing carbon emissions, improving air quality in cities and providing reliable energy to industries and households. Tamil Nadu is strategically positioned to become a major energy hub in South India.

As the nodal agency of the Government of Tamil Nadu, TIDCO is actively driving the development of oil & gas infrastructure across the State.

1) City Gas Distribution (CGD) Networks

TIDCO is facilitating the implementation of CGD projects through Seven (7) agencies authorised by Petroleum and Natural Gas Regulatory Board (PNGRB), GoI covering all 38 districts of Tamil Nadu benefitting transportation sector, domestic households, industrial and commercial establishments. This

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involves establishment of total 2,854 Compressed Natural Gas (CNG) retail outlets and 2.21 crore domestic Piped Natural Gas (PNG) connection to households in eight years period for total investment of Rs.35,000 crore with value added services and generation of direct and indirect employment of around 20,000 persons.

1) Petroleum Product & Natural Gas Pipelines

Coordination and support for implementation of major petroleum and natural gas pipeline infrastructure projects by GAIL India, Bharat Petroleum Corporation Limited (BPCL) and Kochin Salem Pipeline Pvt Limited, for a total investment of Rs.5,000 crore in two years time across the state to ensure efficient and safe transportation and supply of petroleum products and natural gas to CGD networks, industries and commercial establishments. Considering the national

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importance, the Government vide G.O.(Ms.) No.183, Industries, Investment Promotion and Commerce Department, Dated 06.07.2026, approved for enhancing the land compensation from 20% to 100%, to lay additional pipeline in the existing Right of Users land area, to benefit the land owners and complete the pipeline by BPCL. The work is underway.

2) Tamil Nadu – Compressed Bio Gas (CBG) Policy 2026

A dedicated Compressed Bio Gas (CBG) Policy 2026 is being formulated by TIDCO for establishment of CBG plants under GOBARdhan (Galvanizing Organic Bio-Agro Resources Dhan) Scheme for achieving clean energy generation, effective waste management and boosted rural income.

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3) Major Joint Venture

TIDCO in association with IOCL, through Indian Oil LNG Private Limited, has implemented LNG infrastructure to support cleaner energy adoption, at a project cost of Rs.5,000 crore for 5 MMTPA capacity LNG Terminal, in Kamarajar Port. The company is in the process of expanding the capacity to 10 MMTPA.

- A 5 **MMTPA LNG** terminal at Kamarajar Port with **IOCL** at **Rs.5,000** crore, now expanding to 10 **MMTPA**.

Strategic Impact

TIDCO's efforts are accelerating the transition towards cleaner fuels, enhancing energy accessibility and supporting industrial growth with reliable and sustainable energy sources. These initiatives are expected to create substantial employment, reduce pollution in urban areas and strengthen Tamil Nadu's energy infrastructure thereby ensuring energy security.

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3.2.5 Emerging Sector

1) Aerospace and Defence Industrial parks

The Aerospace and Defence sector is a strategic, high-technology industry that drives innovation, national security and economic growth. It encompasses aircraft and spacecraft manufacturing, defence equipment, avionics, Unmanned Aerial Vehicles (with specific focus on Medium Altitude Long Endurance and High-Altitude Long Endurance UAVs), space technology and related services. Globally, the sector is witnessing explosive growth due to rising defence budgets, increasing demand for indigenous manufacturing, advancements in drone technology and the emergence of commercial space activities. For Tamil Nadu, this sector is a major opportunity to create high-value jobs for engineers and technologists, attract global OEMs and Tier-1 suppliers and position the State as a key player in India's Defence Industrial Corridor and space ecosystem.

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TIDCO serves as the nodal agency for the development of the Tamil Nadu Defence Industrial Corridor (TNDIC). This corridor aims to establish Tamil Nadu as a leading defence and aerospace manufacturing hub in India, with nodes in Chennai, Tiruchirappalli, Coimbatore, Salem and Hosur. Against an investment of target of Rs.75,000 crore by 2032, the State has signed MoUs to the tune of about Rs.33,000 crore which include international and domestic aerospace and defence majors. Tamil Nadu is now emerging as a key destination for Aerospace and Defence industrial investments in the country.

- **TIDCO** is the nodal agency for the Tamil Nadu Defence Industrial Corridor - MoUs of about **Rs.33,000 crore** against a **Rs.75,000 crore** target by **2032**.

Key initiatives and achievements:

i) Aerospace & Defence Park, Sulur (Coimbatore District)

The land acquisition for 200 acres is underway for this park. This industrial Park, modelled after the one at Oberpaffenhoffen near Munich, Germany would be the first of its

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kind in the country providing runway access to the occupants of the Industrial Park which would undertake industrial activities like Maintenance, Repair and Overhaul (MRO) & Aircraft Final Assembly and Check Out (FACO).

ii) Defence Component Manufacturing Park at Varapatti (Coimbatore District)

The Varapatti Defence Industrial Park, near Coimbatore, is jointly developed by TIDCO and SIPCOT, leveraging the region's strong industrial base and strategic connectivity. The project spans 370.59 acres and developed at an estimated cost of ₹225 crore. Allotment orders have been issued to 20 defence-sector companies, including start-ups and MSMEs, covering a total area of 59 acres and expect to create employment opportunities for approximately 2500 persons. Besides M/s.Casagrand Space Intell Private Limited has been selected as the developer for establishing

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a plug-and-play facility with built-up area of 2.70 lakh sq. ft. in 10.87 acres, of which a minimum of 1.35 lakh sq. ft. is scheduled for completion by May 2028. Out of the above land area, 120 acres has been earmarked for semiconductor industries, of which TIDCO has allotted 3.22 acres to a semiconductor fab-design company, while 28 acres has been reserved for YES Industries. TIDCO also proposes to develop a Common Facility Centre (CFC) over 10 acres to support semiconductor industries.

- **120 acres** are earmarked for semiconductors, with a Common Facility Centre planned over **10 acres**.

iii) Common Facility Centres (CFCs)

a) **Tiruchirappalli Engineering and Technology Cluster (TREAT)** established at Tiruchirappalli, provide an advanced metal-fabrication and machining facilities. Its large-scale, advanced machinery enables regional MSMEs to aggregate and execute sizeable orders for major organisations such

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as ISRO, HAL and BEML, with work distributed among member MSMEs. The post-processing and surface-treatment facilities are critical to aerospace manufacturing. TIDCO has entered into an MoU with M/s GTN Industries, enabling MSMEs to utilise its facilities, in order to improve MSME access to the available surplus capacity.

b) **Tamil Nadu Engineering Innovation Centre Limited (TN ENGINE)** is established by TIDCO and Tata Technologies, at the Anna University Regional Campus, Coimbatore, as a common facility centre for MSMEs and start-ups. The phase I with a project cost of Rs.155 crore comprising four laboratories, is under implementation and expected to be completed by September 2026.

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iv) Testing and Certification Centres

Under the Defence Testing Infrastructure Scheme (DTIS), TIDCO is establishing advanced testing infrastructure with support from the Ministry of Defence and participation from Defence Public Sector Undertakings and private-sector partners. Aligned with the Make in India programme, these facilities will reduce dependence on overseas testing and provide accessible and certified testing services, particularly for MSMEs and start-ups.

Four testing centres are being developed across Chennai and Tiruchirappalli:

- Unmanned Aerial Systems (UAS) Testing Centre
- Electronic Warfare (EW) Testing Centre
- Electro-Optics (EO) Testing Centre
- Mechanical and Material (MM) Testing Centre

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These centres are at various stages of implementation and will be commissioned progressively in the next few months, strengthening Tamil Nadu's aerospace, defence and advanced-manufacturing ecosystem.

v) Drones (UAVs)

State's special focus has been placed on promoting the drone ecosystem through dedicated testing facilities, manufacturing support and incubation centres. Tamil Nadu is emerging as a preferred destination for drone manufacturing, assembly and application development in agriculture, disaster management and defence. TIDCO has initiated the process of establishing a ecosystem to support the needs of this industry at Chettinadu Aeronadu at Kanadukathan in Sivagangai district. This along with the test facility at Vallam Vadagal provide a sandbox for this sector. TIDCO has initiated discussions with stakeholders to support a

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dedicated drone ecosystem with required infrastructure like drone corridors, test ranges, Unified Traffic Management, Ground Support Infrastructure for the UAS industry which would include Urban Air Mobility and Advanced Air Mobility.

vi) Flying Training

India is one of the fastest growing aviation countries of the world where the commercial fleet is expected to grow from the present 850 to 1,300 in the year 2030 and 2,400 in the year 2040. This needs to be supported by a steady stream of air crew. The current installed capacities in the country for training pilots are limited resulting in dependence on foreign training, which results in outflow of valuable foreign exchange. The State envisaged utilising the conducive weather conditions in the state and utilise unused airstrips for establishing Flying Training Organisations. Due to the sustained efforts, one

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school is functional at Salem airport. Another one is being established at Kovilpatti in a Public Private Partnership (PPP) model and expected to be functional 2028.

vii) Aero Hub

The aerospace and defence sector has been in the forefront of technological advancement globally. While a larger number of industries in Tamil Nadu have been working in this domain, it has been predominantly in the low value build-to-print, there is a need for the Tamil Nadu industries to move up the value chain to build-to-spec. One of the enabling measures for this transformation is a dedicated facility to host the Aerosapce and Defence firms engaged in Engineering Design, Design Verification & Validation, Simulations, test facilities etc. The Aero Hub building at Vallam Vadagal was conceptualised with this enablement. This facility, has been built by Chennai Aerospace Park Ltd, a JV between TIDCO and TIDEL Park.

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The facility, spread over an area of about 10 acres with a built up area of about 3 lakh sq. ft has been created at cost of about Rs.250 crore and inaugurated by the Honourable Chief Minister of Tamil Nadu on 13.08.2026. This facility would also host Electro-optics test centre and Electronic Warfare test centre established by TIDCO in collaboration with Defence Public Sector Units.

2) Space Sector

In line with the **Vetri Tamizhagam-Vision Document**, TIDCO is actively supporting the growth of the space technology ecosystem, including satellite manufacturing, ground systems and space component suppliers. The State is leveraging its strong engineering base and proximity to ISRO facilities at Shriharikota, Thumba and Kulasekarapattinam to attract private space companies and New Space startups. A dedicated Space Investment Region is being created in the vicinity of the Kulasekarapattinam

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space port, which is expected to create new investments and employment in this industrial domain. The following have been conceptualised and are in various stages of execution by TIDCO:

i) Space Propellant Park

A space propellant park is being established near the upcoming space port at Kulasekarapattinam. This Park spread over an area of about 870 acres will support the manufacturers of solid propellants for the rockets launched from the new space port. The State has already signed MoUs with the large propellant manufacturers of the country, viz., Solar Explosives and Premier Explosives.

ii) Space Manufacturing Park

A dedicated industrial park is being established at Allikulam near Thoothukudi where all rocket and satellite manufacturers could establish their facilities in proximity to the new space port. This would create supply chain

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efficiencies resulting in creating a thriving space launch industry in Tamil Nadu amidst global competition. Companies like Agnikul Cosmos and Skyroot Aerospace who are the only private industries of the country to have launched their own rockets have signed MoUs with the Govt of Tamil Nadu for their facilities in this park. TIDCO has proposed to invest Rs.25 crore in the equity of Agnikul Cosmos, taking cognizance of the growing stature of Indian Space industry.

iii) Space Vehicle Common Technical Facility Centre (SV-CTFC)

One of the key enablers in the space manufacturing park is the presence of the SV-CTFC. This facility is being established as per the requirements of the industry and with funding from Indian National Space Promotion and Authorisation Centre (IN-SPACe). An agreement was signed between IN-SPACe and TIDCO on 11th June 2026, wherein IN-SPACe would provide

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Rs.100 crore and technical inputs for the establishment of the Centre. This would provide the common facilities for assembly integration and testing of rocket components and satellites.

Strategic Impact

TIDCO's efforts in the Aerospace & Defence sector have:

- Attracted major investments from leading domestic and international companies.
- Created a robust ecosystem of MSME suppliers.
- It will generate thousands of high-skilled jobs in engineering, R&D and advanced manufacturing.
- Strengthened Tamil Nadu's contribution to Self-Reliant India initiative in defence and space.

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Through these initiatives, TIDCO is positioning Tamil Nadu as a comprehensive hub for aerospace, defence, drones and space technologies, contributing significantly to the State's industrial growth and national strategic objectives.

3) Fintech Sector

This has emerged as one of the most transformative and high-growth sectors globally, revolutionizing traditional banking, insurance, payments, lending and investment services through digital innovation. The global fintech market is projected to grow exponentially, driven by advancements in Artificial Intelligence, Blockchain, Data Analytics and Digital Payments. For India, Fintech is a strategic sector contributing significantly to GDP, employment and exports, with the country already recognized as one of the world's largest fintech ecosystems.

i) Fintech City

To capitalise on the immense potential of the Fintech sector, TIDCO has developed the Fintech City at Nandambakkam, Chennai, as a flagship project designed to position Tamil Nadu as a leading global Fintech hub. Fintech City is a 56-acre integrated ecosystem dedicated to Banking, Financial Services and Insurance (BFSI) and Fintech companies. The project provides world-class infrastructure fostering innovation, collaboration and large-scale investments in the financial technology space. Six plots including one hotel plot have already been allotted through e-auction to Axis Commercial Real Estate fund, Muthoot Fincorp Ltd., Equitas Small Finance Bank and others, with further allotments to BFSI and Fintech institutions in progress.

ii) Fintech Tower

TIDCO has established the Fintech Tower, the iconic anchor project within Fintech City. It is

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a premium Grade-A office tower constructed on 2.26 acres, with a total built-up area of 5.56 lakh sq.ft. configured as 2 basements plus ground and 11 floors. The project has been developed at a cost of Rs.260 crore. The Tower is equipped with modern facilities including a 250-seater auditorium, 50-seater banquet halls, food court, fitness centre, creche, ample parking and advanced IT infrastructure, and has been designed to LEED (Leadership in Energy and Environmental Design) Platinum Green Building standards.

Strategic Impact

Financial inclusivity enabled through technology is empowering citizens across the country. Firms operating in this segment, including Global Capability Centres (GCCs), require a supportive ecosystem that ensures ease of doing business and enhances the quality of life for professionals. The initiatives undertaken by

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TIDCO are playing a pivotal role in Tamil Nadu, contributing significantly to the growth and sustainability of this sector.

4) Knowledge Sector

The Knowledge Sector, encompassing research, innovation, higher education and skill development, is fundamental to building a future-ready economy. It drives technological advancement, fosters entrepreneurship, supports industry-academia collaboration and creates high-value employment in emerging areas such as AI, advanced manufacturing and sustainability. For Tamil Nadu, strengthening the knowledge ecosystem is critical to sustaining its industrial growth, attracting global R&D investments and developing a skilled talent pool for next-generation industries.

TIDCO is playing a key role in building world-class knowledge infrastructure across the State.

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i) Tamil Nadu Knowledge City

A mega project spread across 870 acres in Tiruvallur District. The master plan has been completed and infrastructure development for Phase 1 is progressing rapidly. This greenfield, sustainable city aims to host world-class international and Indian universities, research institutions, startups, innovation hubs, sports facilities, student housing, residential communities and related commercial amenities.

A Knowledge Tower has been planned to be developed in the Knowledge City in Public Private Partnership model, in order to accommodate the universities / institutions / research organisations, require plug and play facilities (built-up area) to start their operations early.

ii) University Research Parks

The Tamil Nadu Research Park Foundation (TNRPF), a Section 8 company established by the Government of Tamil Nadu, has been mandated to

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foster applied research and innovation ecosystems in the State. Under this initiative, University Research Parks (URPs) have been established in Coimbatore and Madurai.

The URP programme envisages supporting 100 applied research projects over three years, with a total allocation of Rs.26.22 crore. During FY 2025–26, 20 applied research projects have been sanctioned under the programme. During FY 2026–27, an additional 30 applied research projects are proposed for support under the programme.

iii) Centres of Excellence (CoEs)

TIDCO has established a network of Industry 4.0 Centres of Excellence in partnership with global technology leaders to strengthen Tamil Nadu's advanced manufacturing ecosystem. Valued at over Rs.600 crore, these centres provide world-class infrastructure for digital engineering, smart manufacturing, additive

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manufacturing, skilling, research and industry innovation, enabling MSMEs, startups, industries and academic institutions.

1. **TANCAM - The Tamil Nadu Centre for Advanced Manufacturing (TANCAM)**, established with Dassault Systems at Rs.210 crore, focuses on digital engineering, product lifecycle management and virtual simulation for advanced manufacturing sectors. The Centre has engaged over 1,000 industries and trained more than 70,000 students, supporting industry-led innovation and workforce development.
2. **TANSAM - The Tamil Nadu Smart Advanced Manufacturing Centre (TANSAM)**, established with Siemens at Rs.250 crore, promotes Industry 4.0 adoption through digital manufacturing, automation, IIoT and digital twin technologies. The Centre has trained over one lakh students, executed

more than 580 industry projects and partnered with over 1,300 industries, accelerating smart manufacturing across the State.

3. **TAMCOE - The Tamil Nadu Advanced Manufacturing Centre of Excellence (TAMCOE)** established at the cost of Rs.141 crore promotes metal additive manufacturing (3D printing) and advanced manufacturing technologies for aerospace, defence and space sectors. To enhance long-term sustainability and industry participation, the Centre now operates in partnership with Agnikul Cosmos from IIT Madras Research Park.
4. **TN – CRISP -** Building on the success of TIDCO's existing Centres of Excellence, an MoU was signed with Bosch Global Software Technologies, in the presence of the Hon'ble Chief Minister of Tamil Nadu, for establishing the Tamil Nadu Centre for Cyber Resilience, Intelligence, Security and Protection (TN

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CRISP) at the Vettri Conclave 2026 held on 13.08.2026. TN CRISP is a Rs.90 crore Centre of Excellence that will serve as a common technology platform for industries, start-ups, government departments and academic institutions, with a focus on cybersecurity, artificial intelligence and quantum technologies. Designed as an industry-led Centre of Excellence, the facility will strengthen cyber resilience, promote indigenous technology development, enable advanced skilling and research, and support the secure digital transformation of Tamil Nadu's strategic and emerging sectors.

5. **Centre of Excellence (CoE) for Pumps and Motors Manufacturing -** TIDCO is establishing CoE for Pumps and Motors Manufacturing in collaboration with Scientific and Industrial Testing and Research Centre (SiTARC), the industry associations in about 5000 sq.ft in Coimbatore, at Rs.14.43 crore, of

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which 90% is Government grant. This CoE will support the technological transformation of the pump industries in Tamil Nadu. This CoE is scheduled to be completed on time and expected to generate employment for 500 persons over a period of 3 years.

6. **Centre of Excellence (CoE) for foundry skill and Castings Development in Coimbatore-** TIDCO is establishing CoE for foundry skill and Castings Development in collaboration with FDF – Centre of Excellence, the industry associations in Coimbatore in 2.50 acres of land at Rs.26.50 crore, of which 90% is Government grant. This CoE will have Skill Development, Testing & Inspection, Tooling & Process Support, Sand Reclamation and Technology & Innovation. Upon completion, this CoE will be a shared centre that reduces cost, enhances quality and boosts MSME competitiveness. Upon completion of this

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facility, it is expected to generate employment for 1,000 persons over a period of 3-5 years.

These centres provide advanced training, testing facilities and technical support to MSMEs and startups, helping them adopt Industry 4.0 technologies.

Strategic Impact

TIDCO's initiatives in the Knowledge Sector are strengthening Tamil Nadu's innovation ecosystem, bridging the gap between academia and industry and positioning the State as a hub for cutting-edge research and skilled manpower. These projects are expected to generate significant employment for researchers, engineers and entrepreneurs while supporting the State's long-term goal of becoming a $1.5 Trillion Economy by 2036.

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3.2.6 Startups support initiatives

1) Startup Investments through the Tamil Nadu Emerging Sector Seed Fund (TNESSF)

TNESSF is a SEBI-registered Category-I Venture Capital Fund with a corpus of Rs.500 crore, sponsored by TIDCO and TIDEL and managed by TNIFMC. Through equity investments in high-potential startups across emerging sectors, TNESSF aims to promote 'Made in Tamil Nadu' companies while fostering innovation, R&D, and entrepreneurship. TIDCO provides first capital to startups through the Tamil Nadu Emerging Sector Seed Fund (TNESSF). The fund offers early-stage equity investments to qualifying high-potential startups in high-growth emerging sectors. So far, TNESSF has approved total investments of Rs.75.60 crore in 13 startups helping them scale operations, create innovation-driven jobs and attract follow-on funding.

TNESSF has approved the following:

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- Rs.20 crore investment in Aheesa Digital Innovations Private Limited - A fabless semiconductor company developing custom chip (‘first in India’);
- Rs.8.50 crore in Jus Onco Private Limited - A healthcare company setting up affordable day care cancer treatment centres;
- Rs.3 crore follow-on investment in Torus Robotics - A DeepTech company building new tech axial flux motors for EV & industrial applications;
- Rs.0.50 crore follow-on investment in Macramedecor Crafts Private Limited - A social impact brand manufacturing dolls using textile waste & made by tribal women in the Nilgiris.

Impact till date through TNESSF investments:

- 30% of TNESSF invested companies are founded by women entrepreneurs and

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- More than 2 lakhs job opportunities have been created.
- 6,000 tons reduction in Food Wastage–E-Sandhai is an agritech company distributing fresh fruits and vegetables, with a focused presence across Tamil Nadu's Tier-2 and Tier-3 towns. By sourcing produce directly from farmers and Farmer Producer Organisations (FPOs) and supplying it directly to retailers, eSandhai eliminates an estimated three layers of middlemen—village aggregators, commission agents and mandi wholesalers from the traditional procurement chain, thereby reducing handling wastage and costs. 800 MT CO2 emissions reduced.

2) Strategic Startup Investments

To catalyse innovation-led industrial growth, TIDCO launched the Startup Investment Policy, 2025, enabling strategic equity investments of up to Rs.25 crore per eligible startup, with an annual

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investment ceiling of Rs.100 crore. Under the policy, TIDCO has made strategic investments in Raptee Energy and Agnikul Cosmos, supporting high-growth enterprises in electric mobility and space technology.

3.2.7 Other Infrastructure Initiatives

Beyond core sectors, TIDCO undertakes several strategic infrastructure projects that provide holistic support to industrial growth, regional development and investor convenience. Integrated Industrial Initiatives play a crucial role in creating holistic ecosystems that combine infrastructure development, innovation, investment facilitation and regional growth. These projects go beyond standalone parks by offering plug-and-play facilities, startup support, commercial infrastructure and knowledge corridors. They help attract large-scale investments, nurture entrepreneurship, promote balanced regional development and enhance Tamil Nadu's competitiveness as an investment destination.

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1) Tamil Nadu Global City

TIDCO is developing Global City, a large-scale, integrated business and commercial township designed to attract multinational companies, Global Capability Centres (GCCs) and premium commercial developments. The project aims to create a modern, sustainable urban-industrial ecosystem with world-class infrastructure.

2) Commercial Trade Centres

This project aims to address the growing demand for world-class event infrastructure in the Northern and Southern regions of Tamil Nadu, positioning these regions as prominent destinations for corporate and business events, exhibitions, conventions and large-scale social gatherings. This Centre will comprise key facilities such as a Main Exhibition Hall, Conference Hall, VIP Lounges, Kitchen, Hotel Rooms, Backstage Area, Back-of-House (BOH)

Area, Administrative Area, Storage Facilities, Parking Facilities and Green/Open Spaces.

1) **Thoothukudi District:** An extent of 9.25 acres land has been leased out by SIPCOT to TIDCO at the SIPCOT International Furniture Park in Thoothukudi District for the development of the project. The project is proposed to be implemented in a phased manner. Phase-I envisages development over 5 acres, with a built-up area of approximately 30,000 sq. ft., at an estimated project cost of Rs.30 crore. TIDCO has completed the Techno-Economic Feasibility Study (TEFS) for the project and is currently exploring the appropriate mode of development.

2) **Krishnagiri District:** TIDCO has identified 28.47 acres of land at Chennapalli Village, Shoolagiri Taluk, Krishnagiri District for the establishment of this Trade Centre. The

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project is proposed to be implemented in a phased manner. Phase-I envisages development over 7 acres, with a built-up area of approximately 60,000 sq. ft. at an estimated project cost of Rs.36 crore. TIDCO has proposed to develop the project jointly with Hosur Small and Tiny Industries Association (HOSTIA) with equity participation by both parties for the development, operation and maintenance of the facility.

3) International Cricket Stadium & Commercial Complex

TIDCO proposed to develop an International-standard Cricket Stadium with a commercial complex at Coimbatore, under the Design, Build, Finance, Operate and Transfer (DBFOT) model in Public Private Partnership (PPP) mode in 30.18 acres of land, of which 20.18 acres for development of International Cricket Stadium

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& 10 acres for development of Commercial Complex. DPR prepared with an estimated project cost of about Rs.400 crore. This project aims to create world-class sports infrastructure along with integrated commercial development. The tender for the selection of concessionaire was floated in February 2026 and last date for submission of proposal was fixed on or before 14.07.2026 and no proposal was received. The continuation of the project will be reviewed and appropriate decision will be taken up.

4) Industrial Eco-System Fund (IEF)

The Government of Tamil Nadu has established the Industrial Eco-system Fund with a corpus of Rs.500 crore to support small infrastructure projects and industrial eco-system creation. TIDCO, as the nodal agency, receives project proposals from SIPCOT, TIDCO and Guidance. These project proposals are placed before the Empowered Committee for due

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appraisal and sanction of funds under the Industrial Eco-system Fund. For the financial year 2025-2026, the 6th Empowered Committee has approved eleven proposals amounting to Rs.235.61 crore.

As of 31st March 2026, six Empowered Committee meetings have approved 42 projects of the implementing agencies for Rs.709.63 crore and the implementing agencies have incurred an expenditure of Rs.291.55 crore on various projects under the IEF.

Further the eligible future projects will be taken up under the funding support of TNIPP with official development assistance loan from Japan International co-operation Agency (JICA).

3.3 Way Forward: Initiatives for the Coming Year (2026-27)

In align to the **'Vettri Tamilzhagam - Vision Document'** TIDCO will focus on the following key initiatives in the coming years:

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- Accelerate infrastructural, corridor centric interventions and JVs in the Industrial Opportunity Districts (backward districts) and thereby promote balanced regional growth and achieve $1.5 trillion Economy target by 2036 as envisaged by our Hon'ble Chief Minister.
- Support MSME revival through curating JV companies for making available equipment to MSME at a lower cost.
- Align the CoEs, Common Facility Centres and lead the development of Arivagam AI City — India's first exclusive AI-focused city including AI University, International Skill Centre, Semiconductor Hardware Testing Lab and modern residential facilities towards making Tamil Nadu as an Artificial Intelligence Capital.
- Strengthen TNDIC, Knowledge City, University Research Parks and emerging sector funds to foster innovation, startups and high-value employment.

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- Strengthen the Tamil Nadu Defence Industrial Corridor (TNDIC) with focus on drones, drone corridors, low altitude drones & its related economy.
- Promote JV sector participation in Space Technology components, satellite systems and New Space ventures.

3.4 Financial Performance

TIDCO continued to showcase outstanding operational performance and robust financial health in 2025-26:

(Rs. in crore)

Particulars	2024-25	2025-26
	Audited	Unaudited
Total Revenue	401.69	362.93
Total Expenses	82.31	69.03
Profit before tax	319.38	293.90
Profit after tax	281.11	218.27
Dividend paid by TIDCO	*140.00	Yet to be Declared

*As per RBI scale-based regulations, maximum Dividend payout ratio is 50%. Hence, during Financial Year 2024-25, Dividend is restricted to 49.08%.

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4. TAMIL NADU INDUSTRIAL INVESTMENT CORPORATION LIMITED

The Tamil Nadu Industrial Investment Corporation Limited (TIIC), established in 1949, aims to promote industrial development in the State by providing need-based financial assistance. The Corporation extends financial support to Micro, Small and Medium Enterprises (MSMEs) and large-scale industries for purchase of land, construction of factory buildings, procurement and installation of plant and machinery and for meeting working capital requirements. Nearly 90% of TIIC's assistance is extended to MSMEs, making it a preferred financial institution, particularly for first-generation entrepreneurs.

Over the past 77 years, TIIC has assisted more than 1.37 lakh entrepreneurs, contributing significantly to the industrial growth of Tamil Nadu. As on 31.03.2026, the Corporation has

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extended cumulative financial assistance of Rs.28,172.85 crore to 1,37,220 units. TIIC has maintained a consistent profit record for 23 consecutive years since 2003–04. With continued support from the Government and sustained operational efficiency, the Corporation has reported a provisional net profit of Rs.108.78 crore for the financial year 2025–26.

TIIC has emerged as a key growth enabler for MSMEs by offering comprehensive financial solutions. The Assets Under Management (AUM) stand at Rs.2,966 crore (provisional) as on 31.03.2026.

The Corporation has been consistently declaring dividends since 2015–16. A dividend of Rs.12.14 crore was paid to the Government of Tamil Nadu for the financial year 2024–25. For the financial year 2025–26, an interim dividend of Rs.10.93 crore has been paid to the State Government.

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4.1 Asset Under Management (AUM)

The AUM of the Corporation stands at Rs.2,966 crore (provisional) as on 31.03.2026. The sector-wise exposure is as follows:

Sector	Exposure (%)
Engineering	16.69%
Electrical & Electronic	14.11%
Food Processing Industries	13.30%
Plastics	13.08%
Miscellaneous	12.81%
Textiles	8.81%
Stone Quarrying & Clay	7.75%
Automobile	5.33%
Paper & Paper Products	3.02%
Regd. Medical Practitioner	1.96%
Chemical Products	1.92%
Rubber & Rubber Products	1.22%

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4.2 Financial Products

The Corporation offers a wide range of financial products tailored to meet the diverse requirements of entrepreneurs. The maximum loan exposure limits are as follows:

- Private / Public Limited Companies: Rs.72 crore
- Partnership / LLP Firms: Rs.48 crore
- Proprietary/One Person Companies: Rs.31 crore
- The loan amount will be sanctioned to Government PSUs only by exceeding the loan exposure limits with the approval of the Board on a case-to-case basis.

TIIC currently operates 15 schemes. Salient features of the schemes are described below:

4.2.1 General Term Loan

Financial assistance is provided to MSMEs and Large-scale enterprises for the purchase of land, construction of factory buildings, purchase and installation of plant and machinery.

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4.2.2 Machinery Finance Scheme

This scheme provides credit to profit-making units with a minimum of three years of operational history. Assistance is extended for purchase, replacement, expansion, diversification and modernization of plant and machinery. Promoter contribution ranges from 0% to 15%, with collateral requirement at 25% of the loan amount.

4.2.3 Open Term Loan Scheme

Credit facility is available to existing customers with a satisfactory track record of over three years. Loans are provided primarily for the purchase of machinery, with a maximum loan limit of Rs.4 crore.

4.2.4 Industrial Infrastructure Initiative Scheme

Financial assistance is provided to MSMEs for purchasing plots in industrial estates of SIPCOT and SIDCO, in line with MoUs executed with these agencies.

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4.2.5 Corporate Loan Scheme

Under the scheme, financial assistance is being provided up to Rs.10 crore to MSMEs in operation for more than three years, for funding both tangible and intangible assets and meeting urgent financial requirements.

4.2.6 Privileged Customer Scheme

Credit facility is being offered to the existing customers with good track record for a minimum of three years to meet their immediate liquidity needs without insisting on promoter contribution. The maximum assistance is Rs.4 crore.

4.2.7 Flexi Working Capital Revolving line of credit

This scheme was designed to support manufacturing and processing units in meeting their working capital requirements. The maximum assistance is Rs.2 crore for new units and Rs.6 crore for existing units.

4.2.8 Fintech Scheme

Financial assistance up to Rs.20 crore per company is extended to rated NBFC (Non-Banking Financial Company) - Fintech companies, exclusively for supporting MSMEs in Tamil Nadu.

4.2.9 Microfinancing Scheme

This scheme provides funding to rated Microfinance Institutions (MFIs) with good rating, which in turn extend credit to micro-enterprises, self-help groups and individuals in both organized and unorganized sectors. The maximum assistance is Rs.20 crore per company.

4.2.10 Investment Credit Company Scheme

Financial assistance is extended to Reserve Bank of India-registered NBFC (Non-Banking Financial Company)-Investment Credit Companies with good rating. The loan shall be utilised by the Investment Credit Company for the creation of new / existing eligible Micro & Small Enterprises

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(MSE) portfolios as per the extant RBI guidelines. The eligible MSE borrowers shall be engaged in small business or income-generating activities. The maximum financial assistance per entity under this scheme is Rs.20 crore.

4.2.11 Healthcare Scheme

This scheme supports qualified medical practitioners across all systems of medicine by providing loans for purchase of land, construction of buildings, medical equipment, laboratories, renovation and related infrastructure with flexible terms.

4.2.12 Green Energy Scheme

This scheme extends financial assistance to new as well as existing MSMEs and Large enterprises for setting up of Solar plant including rooftop solar plants, Wind Mill and Bio energy (Biogas) plant for their captive consumption and sale of power to TNEB / to third party.

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4.2.13 New Entrepreneur-cum Enterprise Development Scheme (NEEDS)

A flagship self-employment scheme of the State Government aimed at fostering first-generation entrepreneurs. Promoter contribution ranges from 5% to 10%, with a 25% capital subsidy (additional 10% for SC/ST and differently abled persons), subject to a ceiling of Rs.75 lakh. An interest subvention of 3% is also provided. As on 31.03.2026, loans amounting to Rs.772.31 crore have been sanctioned to 1,191 entrepreneurs, with a capital subsidy of Rs.99.17 crore.

Further, awareness of the NEED Scheme is being created among freshly students graduated through various promotional activities, such as conducting Special Business Campaigns in various places including colleges, universities etc. besides industrial association meetings and other outreach initiatives.

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4.2.14 Annal Ambedkar Business Champions Scheme (AABCS)

This is another flagship scheme of the State Government which supports SC/ST entrepreneurs by providing a 35% capital subsidy towards promoter contribution and a 6% interest subvention for a maximum of 10 years. As on 31.03.2026, loans amounting to Rs.25.74 crore have been sanctioned to 22 entrepreneurs.

Awareness about the Scheme is being created among SC/ST students freshly graduated through various promotional activities including Special Business Campaigns at various places, outreach programmes at colleges and universities, through various industrial associations meeting and other stakeholders' meetings.

4.2.15 Bill Financing Scheme

Bill discounting facilities are extended to registered suppliers/contractors of Government agencies such as Greater Chennai Corporation (GCC), Tamil Nadu Transmission Corporation

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(TANTRANSCO), Tamil Nadu Power Distribution Corporation Ltd. (TNPDCL), Chennai Metropolitan Water Supply and Sewerage Board (CMWSSB), and Tamil Nadu Water Supply and Drainage Board (TWAD). Loans up to Rs.72 crore are provided without collateral. TIIC has also on boarded on the TN Trade Receivables Discounting System (TReDS) platform to leverage receivables financing opportunities through the portal.

The financial assistance rendered by TIIC under the various schemes during 2025-26 is as below.

Sl. No.	Name of the Scheme	No. of units assisted	Amount of financial assistance (Rs. in crore)
1.	General Term Loan	257	338.74
2.	Machinery Finance Scheme	297	262.71
3.	Open Term Loan Scheme	53	51.30
4.	Industrial Infrastructure Initiative Scheme	72	129.60

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5.	Corporate Loan Scheme	81	65.12
6.	Privileged Customer Scheme	250	175.07
7.	Flexi Working Capital Term Loan	58	59.78
8.	Fintech Scheme	1	5.00
9.	Microfinance Scheme	1	7.00
10.	Investment Credit Company Scheme	1	17.00
11.	New Entrepreneur cum Enterprise Development Scheme (NEEDS)	37	46.63
12.	Annal Ambedkar Business Champions Scheme (AABCS)	12	15.47
13.	Healthcare Scheme	3	1.69
14.	Green Energy Scheme	7	10.89
15.	Bill Financing Scheme	47	443.87
	Total	**1177**	**1629.87**

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4.3 Subsidy Disbursement

TIIC acts as the nodal agency for disbursing various subsidies / incentives offered by the Government of Tamil Nadu.

4.3.1 Backward Area and Thrust Sector Subsidy

A capital subsidy of 25% on plant and machinery, subject to a maximum of Rs.150 lakh, is provided to manufacturing units established in backward blocks, SIPCOT / SIDCO industrial estates, and for units manufacturing products under specified thrust sectors. During 2025–26, Rs.42.57 crore was disbursed to 224 beneficiaries towards State Capital Subsidy.

4.3.2 5% Back-Ended Interest Subsidy Scheme

A 5% Back Ended Interest Subsidy (BEIS) is provided to existing Small and Micro Enterprises (MSEs) undertaking technology upgradation / modernisation as per the CLCSS guidelines. The maximum Back Ended Interest Subsidy is

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Rs.25 lakh on loans taken up to Rs.5 crore. During 2025–26, Rs.8.02 crore was disbursed towards 5% Back Ended Interest Subsidy to 409 beneficiaries.

4.4 Financial Performance

During the financial year 2025–26:

- Loans sanctioned: Rs.1,629.87 crore
- Loans disbursed: Rs.1,407.46 crore
- AUM: Rs.2,966 crore (provisional)
- Net Profit: Rs.108.78 crore (provisional)

Financial Summary

Particulars	2024–25	2025–26 (Provisional)
	(Rs. in Crore)	
Revenue from Operations	305.23	339.23
Other Income	30.21	26.69
Total Income	**335.44**	**365.92**
Net Profit	95.75	108.78
Dividend Paid	12.14	10.93

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5. TAMIL NADU NEWSPRINT AND PAPERS LIMITED

In the 1970s, domestic demand for newsprint outweighed the supply, leaving open opportunities to establish capacities to manufacture newsprint. The availability of traditional raw materials i.e., pulpwood resources were not rich in the State of Tamil Nadu, however the State of Tamil Nadu was very strong in sugarcane cultivation. Also the fibre content in bagasse (sugarcane residue) can be used as raw materials for manufacture of newsprint, the Government of Tamil Nadu came with an innovative idea of manufacture newsprint using bagasse as primary raw material.

The Government of Tamil Nadu on 08.12.1978 issued orders for setting up a plant for manufacture of Newsprint using bagasse as raw material. The order for incorporating a company under the name, Tamil Nadu Newsprint

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and Papers Limited (TNPL) was issued on 21.02.1979. The Company was incorporated under the Companies Act of 1956 on 16.04.1979.

Since setting up a plant for manufacturing newsprint from bagasse was considered a high risk project, the Government of Tamil Nadu had modified the initial proposal of setting up the plant as the newsprint plant to a mill of producing newsprint of 50,000 tonnes per annum and Printing & writing Paper of 40,000 tonnes per annum. Accordingly, the Ministry of Industries, Government of India had issued Letter of Consent.

The Paper Mill with capacity to produce of 90,000 tonnes per annum was commissioned in the year 1985 and with installation of Second Paper Machine the capacity was doubled to 1,80,000 tonnes per annum in 1996. With rebuild and speed up of Paper Machines, the capacity further increased to 2,30,000 tonnes per annum

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in 2003. With improved pulp quality due to ECF bleaching, the paper production capacity increased to 2,45,000 tonnes per annum under Mill Development Plan in 2008. Further, with installation of Third Paper Machine, the capacity has been increased to 4,00,000 tonnes per annum, under Mill Expansion Plan in 2011.

The company has set up a green field Multilayer Double Coated Board Plant to produce packaging boards of 2,00,000 tonnes per annum at Mondipatti Village, Manapparai Taluk in Tiruchirappalli District and commenced commercial production in 2016.

Thus, TNPL has emerged as the third largest paper mill to produce printing & writing paper and Packaging Board in the country with a total capacity of 6,00,000 tonnes per annum. The pulp production capacity (Unit 1 & 2) has also been increased to meet the above production capacity (1,580 tonnes per day). Similarly, TNPL

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established a cement plant to produce cement from the mill's solid wastes viz., lime sludge and fly ash generated during paper manufacturing.

5.1 Raw Material Sourcing from Farmers:

To meet the growing raw material requirement and to become self-reliant in pulp wood, TNPL has introduced two contract farming schemes namely Farm Forestry and Captive Plantation schemes. Under these schemes, TNPL has undertaken the implementation of pulp wood plantation with the participation of farmers. As on 31st March 2026, TNPL has developed 3,09,382 acres of pulp wood plantations involving 66,273 farmers throughout the state.

5.2 Power Generation:

TNPL has become self-sufficient in power generation. It has captive power generation capacity of 103.62 MW in its paper mill complex

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and 50 MW in its Board Mill complex. TNPL has also installed wind farms with a capacity of 35.5 MW in Devarkulam and Perungudi Tirunelveli District. The surplus power generated by TNPL Unit #2 is exported to the Indian Energy Exchange (IEX), and the power generated by the wind farms is exported to the Tamil Nadu Green Energy Corporation Limited. In line with the company's commitment to environment and renewable energy, the company has installed 1 MW Solar Panels each on the roofs of the buildings at Unit I & II.

5.3 Shareholding

The Government of Tamil Nadu holds 35.32% shares in the company, while state owned companies hold 4.06% shares. The balance shares are held by Foreign Institutional Investors (FIIs), Indian Financial Institutions, Mutual funds, Insurance companies, corporate bodies, and general public.

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5.4 Production and capacity utilization 2025-2026

Paper Production (Tonnes)	4,34,294
Paper capacity utilization	108.57%
Board Production (Tonnes)	2,00,075
Board Capacity Utilization	100.04%
Cement Production (Tonnes)	1,38,774
Cement Capacity Utilization	46.73%

5.5 Marketing (2025-26)

Sale of Product	Quantity (Tonnes)
Paper	4,47,844
Paper Board	1,98,849
Cement	1,26,773

5.6 Export

For the year ended 31st March 2026, the company has exported 87,656 tonnes of paper and 6,385 tonnes of Paper Board.

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5.7 Total Revenue and Profit (2025-26)

Description	Rs. in crore
Total Revenue	4720.77
Profit After Tax	247.75

5.8 Dividend

During the year 2025-26, the company has paid to its shareholders a dividend of 30% relating to financial year 2024-25 and accordingly the company has paid a dividend of Rs.7.33 crore to Government of Tamil Nadu. The company has declared a dividend of 40% for the financial year 2025-26 and the same will be paid in September / October 2026 after approval of AGM.

5.9 Employment

The company provides direct employment for about 3000 employees and indirect employment for about 5,000 persons.

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5.10 Projects

5.10.1 Tissue Paper Machine

Considering the market potential for Tissue paper, a 100 tonnes per day capacity, state-of-the art Tissue Paper Machine along with its auxiliaries is being installed at TNPL Unit-II at a project cost of Rs.350 crore. The machine has facilities to produce different grades of tissue paper ranging from 13 GSM to 40 GSM mostly made from high quality in house Hard Wood Pulp. Project has been completed and under trial production. This Tissue Paper Machine at a cost of Rs.350 crore was inaugurated by Hon'ble Chief Minister on 13.08.2026.

5.10.2 Revamp of Steam and Power System at TNPL Unit I

At TNPL Unit-1, in order to mitigate the present bottlenecks in the power plant operations and to ensure uninterrupted steam & power supply to the Mill, implementation of Revamping of Steam and Power System is in progress with

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the installation of Atmospheric Fluidized Bed Combustion (AFBC) Boiler along with a Fuel Handling Plant at the estimated project cost of Rs.250 crore The project is expected to be completed by end of this year.

5.11 Social Welfare Measures

The company spends 2% of the average net profit made during the three preceding financial years on Corporate Social Responsibility (CSR) activities. As part of CSR, TNPL undertakes regular social welfare measures such as conducting health camps, vocational training programmes, development of infrastructure in the neighbourhood, education and other activities. During the year 2025-26, the company has spent Rs.6.67 crore in this regard.

5.12 Awards

- TNPL has been honored as "WINNER" in Winner of 'Golden Peacock HR Excellence Award' for the year 2025 by M/s Institute of Directors, New Delhi.

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- TNPL has been selected as the "WINNER" in the prestigious “Skoch Governance Assessment & Awards 2025" by M/s Skoch Group, New Delhi.
- TNPL is awarded as “Energy Efficient unit” awards for the year 2025 by CII.
- TNPL has been honoured as "GEEF Global Sustainability Champion Awards 2025 in the Diamond Category" for the year 2025 by M/s Global Energy and Environment Foundation, New Delhi.
- TNPL has been honored as "No.1 Best Performing Wind Farm" award by the Indian Wind Power Association (IWPA) for the year 2025.
- TNPL is selected as “WINNER” in 12th Edition of The National Awards for Excellence 2025 under award category “Best

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Innovative Project of the year 2025” by World Manufacturing Congress.

- TNPL has been honoured as "World Manufacturing Leadership Award" for the year 2025 by World Manufacturing Congress.
- TNPL has been honored with the title of "CMD OF THE YEAR" for the year 2025 by World Manufacturing Congress.
- TNPL is awarded as WINNER for outstanding achievements in "Excellence in Corporate Communication Strategy” by Greentech Foundation, New Delhi.

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7. TAMIL NADU CEMENTS CORPORATION LIMITED

Tamil Nadu Cements Corporation Limited was established on 11th February, 1976 as a wholly owned subsidiary of Tamil Nadu Industrial Development Corporation Limited (TIDCO). Consequent to the transfer of shares from TIDCO to the Government, TANCEM became a government-owned Public Sector Undertaking from 31.12.1994. TANCEM owns 2 cement plants in Ariyalur with 1 MTPA and 0.5 MTPA production capacity respectively, and a plant at Alangulam, Virudhunagar district that is presently operating as a grinding unit.

TANCEM sells cement in the open market at a reasonable price and also is a primary supplier to the District Rural Development Agency and other Government agencies for development schemes. Thereby TANCEM plays a vital role in ensuring fair price in the market. TANCEM also

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functions as the State Nodal Agency for the Amma Cement Supply Scheme.

TANCEM has obtained ISO: 9001:2015 (Quality Management System) Certification and also is in the process of obtaining ISO 14001:2015 (Environmental Management System) and ISO 45001:2018 (Occupational Health and Safety Management System) certification. This has boosted the image of TANCEM besides ensuring the quality of cement, strengthening the Environment, Health and Safety Management System.

TANCEM provides significant employment in the backward districts of Ariyalur and Virudhunagar. Currently, 754 persons are under direct employment and approximately 3,000 persons are being benefited through indirect employment.

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TANCEM sells cement under two brand names viz., **'Arasu'** and **'Valimai'**. Arasu is supplied to Government departments and Valimai is sold in open market.

6.1 Cement Supply to Government Departments

TANCEM supplies cement to the District Rural Development Agency and other Government Departments to support various development schemes. The cement is provided at rates fixed by the Government, ensuring affordability and enabling the efficient execution of public infrastructure projects.

6.2 Open Market Sales

In addition to supplying cement to Government Departments, TANCEM plays a pivotal role in stabilizing cement prices in the open market. By offering cement at reasonable prices compared to private manufacturers,

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TANCEM ensures affordability for the general public while maintaining a steady supply to meet market demand.

6.3 Amma Cement Supply Scheme

The Amma Cement Supply Scheme is implemented to provide cement at the concessional rate to the general public. Under this scheme, cement is being procured from seven designated private cement manufacturers and sold at the rate of Rs.216/- per bag with effect from 11.12.2020 through 501 godowns. Under the scheme, a maximum of 750 bags are given at the rate of 50 bags per 100 sq.ft., subject to a maximum of 1,500 sq.ft. for construction of a new house. The annual income of the beneficiary should be less than Rs.3 lakhs. For repair & maintenance works, beneficiaries are eligible to receive 10 to 25 bags." A total quantity of 58,16,116.45 MT of Cement has been supplied under the Amma Cement Supply Scheme till 31.03.2026".

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6.4 Limestone Mines

Limestone is the major raw material for cement manufacturing. TANCEM operates limestone mines at Ariyalur in Ariyalur District and Alangulam in Virudhunagar District.

6.4.1 Alangulam Cement Unit Limestone Mines

TANCEM possesses five limestone mining leases at Alangulam Cement Unit granted by the Government over an extent of 901.76.0 hectares with an estimated reserve of 31 million tonnes. Environmental Clearance for Pandhapuli Limestone Mines has been obtained and EC for the remaining four mining leases is under process.

6.4.2 Ariyalur Cement Unit Limestone Mines

TANCEM possesses eight limestone mining leases at Ariyalur Cement Unit granted by the Government over an extent of 703.79 hectares. The usable mining reserves are 55.168 million

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tonnes as per approved mining plans, which will increase the life of the Ariyalur Cement Plant. TANCEM has obtained Environmental Clearance for seven limestone mining leases and is in the process of obtaining environmental clearance for the remaining one mining lease.

6.5 Recent initiatives undertaken during 2025-26

- Achieved annual saving of Rs.12.14 crore and Rs.0.91 crore due to power purchase from Indian Energy Exchange (IEX) at Ariyalur and Alangulam units respectively during the financial year 2025-26.
- Upgradation of ERP 2.O software solution for TANCEM at a financial commitment of Rs.5.20 crore.
- Installed three portable electronic weighbridges each with an 80 tonne capacity at Kallankurichi & Anandavadi Limestone Mines of the Ariyalur Cement Unit at a total cost of Rs.50.97 Lakhs.

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6.6 Proposed Initiatives during 2026-27

To promote the use of biomass and other alternative fuels in compliance with the directions of the Ministry of Environment, Forest and Climate Change (MoEF&CC) and the Tamil Nadu Pollution Control Board (TNPCB), TANCEM has proposed installation of a 20 TPH belt conveyor at the Ariyalur Cement Unit for feeding alternative fuels into the kiln system. The approximate financial commitment for the project is Rs.1.41 crore, and the payback period will be less than three months.

6.7 Performance in 2025-26

UNITS	2024-25			2025-26 (un audited)		
	Production (in MT)	Sales (In MT)	Profit / Loss (Rs.in Lakhs)	Production (in MT)	Sales (In MT)	Profit/ Loss (Rs.in Lakhs)
Ariyalur Cement Works	8,78,413	8,75,382	-1,634.00	9,82,524	9,84,374	1.696.77
Alangulam Cement Works	1,01,010	1,02,855	-1,479.81	1,32,290	1,31,409	-545.74

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Amma Cement (Procurement)	25,778	28,651	-113.99	732	1,639	-111.15
Asbestos Sheet	-	-	-57.27	-	-	-1.79
Stoneware Pipes	-	-	-33.35	-	-	-44.31
TOTAL	10,05,201	10,06,888	-3,318.42	11,15,546	11,17,422	993.78

During 2025-26, TANCEM produced 11.15 lakh MT of cement and sold 11.16 lakh MT, out of which 8,26,988 MT was supplied to Government Departments and 2,88,776 MT was sold in the open market up to 31st March 2026. TANCEM booked profit after tax (un audited) at Rs.9.94 crore in the year 2025-26.

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8. TAMIL NADU SALT CORPORATION LIMITED

Tamil Nadu Salt Corporation Limited (TNSC) was established in 1974 with the objective of generating employment opportunities and improving the socio-economic conditions of the people in Ramanathapuram District. TNSC has 4,486.62 acres of leasehold land at Valinokkam and the surrounding villages of Kadaladi Taluk for the production of approximately 1.30 lakh MT of industrial-grade salt every year.

Commercial production of salt commenced in 1976, and the Corporation has since been engaged in the manufacture and marketing of salt and its value-added products at reasonable prices. TNSC provides direct and indirect livelihood opportunities to the people of about 15 villages, thereby reducing migration in search of employment. The Corporation's products include industrial- grade salt, iodised salt, and double fortified salt.

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Production of Iodized and Fortified Salt for PDS and child nutrition

Tamil Nadu Salt Corporation Limited (TNSC) manufactures Crystal Iodized Salt, Refined Free-Flow Iodized Salt, and Double Fortified Salt (DFS) to support public health and nutritional programmes. The iodized salt produced by TNSC conforms to IS 7224:2006 standards and is supplied through the Public Distribution System (PDS) at an affordable price. TNSC has been playing an active role in the Universal Salt Iodisation (USI) Programme of the World Health Organization (WHO). From 1998–99 to 2025–26, TNSC produced and distributed 8,41,529 MT of iodized salt. During 2025–26, 19,956 MT of iodized salt was supplied through the Public Distribution System.

In 2001, TNSC pioneered the production of Double Fortified Salt (Iron & Iodine) in India using the National Institute of Nutrition (NIN) Formula. The Double Fortified Salt is supplied to Government School Noon Meal Centres and

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Anganwadi Centres to help combat iron and iodine deficiency among children. During 2025–26, TNSC supplied 2,198 MT of Double Fortified Salt under the Noon Meal Programme. TNSC remains committed to improving public health by providing fortified salt at an affordable price to address micronutrient deficiencies, particularly those of iodine and iron.

In addition, TNSC manufactured and supplied DEC (Diethylcarbamazine Citrate) Medicated Salt to Puducherry and the Andaman & Nicobar Islands as part of the Filariasis / Elephantiasis Control Programme, contributing to the prevention and control of filariasis / elephantiasis in these regions.

7.1 Activities of the Corporation

7.1.1 Mechanical Harvesting of Salt

In order to increase the salt production, semi- mechanization was introduced in the year 2020-21. Initially, 30 acres were taken for semi-mechanization. As per the Assembly

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announcement made during 2021-22, an additional 80 acres have been taken up for semi-mechanized production in Valinokkam, Ramanathapuram District. TNSC has produced a total of 28,455 MT of salt through semi-mechanization during 2025-26 in the Valinokkam project.

To sustain the production capacity and address the shortfall in salt production arising from labour retirements and high absenteeism, TNSC has undertaken the conversion of 157 manual crystallizer beds into 90 semi-mechanised crystallizer beds, covering an extent of 81.80 acres (CSU Area – 30 beds, T6 Area – 30 beds, and Bittern Pans – 30 beds). Consequently, the annual production of Industrial Grade salt is expected to exceed 1.50 lakh MT (IGS production target per annum), thereby resulting in a marginal increase in the Corporation's annual turnover.

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7.1.2 Production of Salt

a) Production of Industrial Grade Salt

TNSC produces around 1.30 lakh MT of salt per annum at Mariyur Valinokkam Salt Complex, Ramanathapuram District and supplies around 70% of the salt produced to industries, traders, etc. The balance of 30% of the produced salt is converted into value-added products like Crystal Iodised Salt, Refined Free Flow Iodised Salt and Double Fortified Salt, which are supplied to PDS and the noon meal scheme. 1,27,405 MT of salt was produced during the year 2025-26.

b) Production of Iodised Salt for market sales

TNSC sells crystal iodised salt and refined free-flow iodised salt in the open market under the brand name “Neithal Salt”. TNSC has appointed dealers in Chennai and other districts and commenced the sale of Neithal Salt in the open market. Continuous efforts are being made to promote Neithal Salt through sales

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representatives appointed in all districts. Neithal Salt is also sold through co-operative outlets like Amutham. TNSC has so far sold 962 MT of Neithal salt in the open market.

c) Operation of Salt Refinery

A new salt refinery was established at Valinokkam, Ramanathapuram District, with CSR funds from the Tata Trust in the year 2017. TNSC has produced 5,183.50 MT of refined free-flow iodised salt and double fortified salt from this plant during 2025-26.

7.1.3 Credentials of TNSC

TNSC is an ISO 9001:2015 certified organization. It has necessary quality certifications for the production of iodised salt and double fortified salt as per BIS, namely IS 7224:2006 and IS 16232:2014. A license from the Food Safety and Standards Authority of India (FSSAI) for the quality production of iodised salt and double fortified salt is also been obtained.

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7.2 Employment Opportunities and Workers Welfare

TNSC provides employment opportunities that benefit around 900 workers directly and 200 people indirectly in the villages around Valinokkam, Ramanthapuram District.

TNSC extends welfare / basic amenities to workers engaged in the salt production as follows,

- Minimum wages, bonus and Dearness Allowance announced by the Government
- Statutory benefits like leave wages, gratuity, EPF, etc.
- Maternity leave
- Compensation of Rs.1 lakh to the nominee of the deceased worker in the event of unfortunate death during the working period
- Funeral expenses of Rs. 10,200/-.
- Safety items like sun goggles, gumboots, 5-litre empty water can, chappals and towels

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- Periodical medical camps
- Protected drinking water and toilet facilities.
- Rainy season relief fund
- Tea allowances

7.3 State-level nodal agency for Salt production

The Government has nominated TNSC as a coordinating / nodal agency for salt production-related issues. Annual production of salt in Tamil Nadu is around 20 lakh MT, which takes place in 9 coastal districts. More than 48,000 acres of Government and private land are used for the production of salt in the State.

7.4 Scheme for providing financial assistance to the salt workers' families during the rainy season

The Salt Industry is seasonal in nature. Salt workers get work for only 9 months during the year. The Government has provided financial assistance of Rs.5,000 per annum during the

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rainy season from October to December to the salt workers' families, who have registered in the Tamil Nadu Manual Workers Social Security and Welfare Board since 2021. The relief assistance provided during the past five years is as follows:

Financial Year	Cumulative Number of Beneficiary Families Assisted	Amount disbursed (Rs. in crore)
2021-22	6,472	3.236
2022-23	6,332	3.166
2023-24	8,478	4.239
2024-25	11,329	5.665
2025-26	16,553	8.276
Total	**49,164**	**24.582**

7.5 New financial assistance for the Non-Muster Roll (NMR) workers' families of Tamil Nadu Salt Corporation

TNSC provides employment to approximately 900 Non-Muster Roll (NMR) workers, including 715 workers engaged in salt

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pan operations. As the salt industry is seasonal, these workers are employed for only nine months each year and receive salary, ESI, and EPF benefits during this period.

As they receive wages during the nine-month working season, ESI and EPF contributions are made; therefore, they are not eligible to register with the Tamil Nadu Manual Workers Social Security and Welfare Board (TNMWSSWB). Hence, they are not eligible to avail the benefits of the Rain Relief Assistance Scheme. The 715 NMR workers belonging to 600 families remain unemployed during October to December every year and do not receive wages, ESI, or EPF benefits during this period.

To support their families during the non-working season (October to December), Rainy Season Financial Assistance of Rs.5,000 per family per annum was provided in the year 2025-26. In the 227th Board Meeting, it was decided that whenever TNSC earns a net profit of

Rs.1 crore or more in the preceding financial year, financial assistance for the rainy season shall be provided. During 2025–26, financial assistance of Rs.27.85 lakh was sanctioned and disbursed to 557 eligible NMR workers' families from TNSC's own funds.

7.6 New Initiative - Partnership with Tata Chemicals Limited

M/s. Tata Chemicals Limited entered into a Memorandum of Understanding with the Government of Tamil Nadu for setting up a salt and allied chemicals plant at Valinokkam, Ramanathapuram District, with a total project outlay of Rs.1,000 crore.

TNSC has agreed to supply 12 lakh kilolitres of 24° Baume brine annually to M/s. Tata Chemicals Limited. The project is expected to generate employment opportunities for about 150 people.

Accordingly, as per G.O.(Ms.) No.25, Industries, Investment Promotion and Commerce Department, dated 22.01.2026, the Brine Supply

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Agreement was signed between Tamil Nadu Salt Corporation Limited and TATA Chemicals Limited on 04.02.2026. The Brine Supply Agreement shall remain valid for a period of 30 years from the commencement of brine supply. The Agreement provides for a profit margin of 25% on the production cost of brine to TNSC.

7.7 Performance for 2025-26 (Tentative) up to 31.03.2026

TNSC made a sales turnover of 1,16,128 MT of salt, yielding a revenue of Rs.31.63 crore during the year 2025-26.

Description	**2024-25 (Rs. in crore)**	**2025-26 (Approx.) (Rs. in crore)** (Before Tax)
Revenue from operations	38.35	31.76
Other Income	0.26	0.49
Total	38.51	32.24
Operating Profit	2.57	1.61
Net Profit	1.09	1.18

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CONCLUSION

Tamil Nadu has always set its vision high and backed its ambitions with steady action; the road ahead will be no exception. As the State works towards a USD 1.5 trillion economy by 2036, it carries forward the same pioneering drive that built it into one of the nation's foremost industrial powerhouses.

The year 2026-27 marks a bold step in that direction, with focused efforts to draw investment into the industries of the future, ranging from artificial intelligence, shipbuilding, semiconductors, aerospace, electric vehicles, space technology, green hydrogen and the creative economy, anchored by the new Tamil Nadu Industrial Policy. Aligning with national priorities such as the National Quantum Mission, the State will place itself at the frontier of next-generation, Deep-Tech industries.

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Growth must reach every district towards the same Government will promote new parks in less developed and emerging districts, carrying enterprise beyond the traditionally established industrial centres. This will be matched by a relentless push to make Tamil Nadu the preferred place in India to do business: the AI-enabled Investment Operating System, and the Single Window Portal 3.0, a dynamic digital platform, the State will pursue deep deregulation that compresses timelines and removes the frictions between commitment and operational factory.

Through investor summits, global roadshows and targeted sectoral outreach, Tamil Nadu will deepen its presence in key markets worldwide while ensuring the gains of growth reach every region. Backed by tailor-made incentives, faster clearances and a strong partnership between Government, industry and academia, Tamil Nadu is poised not merely to keep pace with the next wave of industrial transformation, but to lead it.

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In pursuing this transformation, the State will remain guided by the Sustainable Development Goals, ensuring that industrial growth contributes to decent work and economic growth, resilient infrastructure and innovation, greater participation of women and under-represented communities, and a sustained transition towards clean energy and circular production. Through this approach, Tamil Nadu will create meaningful opportunities for its people, strengthen its position as a globally competitive industrial destination, and advance towards a prosperous, inclusive and sustainable future.

S. KEERTHANA
MINISTER FOR INDUSTRIES

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97 Memoranda of Understanding (MoUs) were signed, entailing investments worth of Rs.67,452 crore and employment generation of 1,06,998 at the 'Vettri Tamil Nadu' Investors Meet on 13.08.2026.

1



An MoU was signed with Larsen & Toubro in the presence of the Hon'ble Chief Minister on 04.06.2026 for three projects with an investment commitment of Rs.18,600 crore and employment generation of 8,200 persons.

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An MoU was signed with Vikram Solar in the presence of the Hon'ble Chief Minister on 09.07.2026 with an investment of Rs.15,037 crore and employment generation of 2,670 persons.

3



The Hon'ble Chief Minister laid the foundation stone for the construction of the Phase-II non-leather footwear manufacturing plant of Evervan Kothari Footwear Limited in Karur district on 10.07.2026. The project entails an investment of Rs.850 crore and is set to generate employment for 6,750 persons.

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The Hon'ble Chief Minister inspected the float control room at Saint-Gobain glass manufacturing plant at Sriperumbudur Industrial Park on 03.08.2026.

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The Hon'ble Chief Minister laid the foundation stone for electronic facility of Larsen & Toubro in Coimbatore at 'Vettri Tamil Nadu' Investors Meet on 13.08.2026. The project entails an investment of Rs.2,500 crore and is set to generate employment for 2,000 persons.

6

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